The Addison Wesley Signature Series

AGILE TESTING

A PRACTICAL GUIDE FOR TESTERS AND AGILE TEAMS

Lisa Crispin Janet Gregory



Forewords by Mike Cohn and Brian Marick



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L Darling-Hammond

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Agile Testing Lisa Crispin, Janet Gregory, 2008-12-30 Testing is a key component of agile development. The widespread adoption of agile methods has brought the need for effective testing into the limelight and agile projects have transformed the role of testers Much of a tester's function however remains largely misunderstood What is the true role of a tester Do agile teams actually need members with QA backgrounds What does it really mean to be an agile tester Two of the industry s most experienced agile testing practitioners and consultants Lisa Crispin and Janet Gregory have teamed up to bring you the definitive answers to these questions and many others In Agile Testing Crispin and Gregory define agile testing and illustrate the tester's role with examples from real agile teams. They teach you how to use the agile testing quadrants to identify what testing is needed who should do it and what tools might help The book chronicles an agile software development iteration from the viewpoint of a tester and explains the seven key success factors of agile testing Readers will come away from this book understanding How to get testers engaged in agile development Where testers and QA managers fit on an agile team What to look for when hiring an agile tester How to transition from a traditional cycle to agile development How to complete testing activities in short iterations How to use tests to successfully guide development How to overcome barriers to test automation This book is a must for agile testers agile teams their managers and their customers Crispin, Janet Gregory, 2009 Testing is a key component of agile development. The widespread adoption of agile methods has brought the need for effective testing into the limelight and agile projects have transformed the role of testers Much of a tester's function however remains largely misunderstood. What is the true role of a tester Do agile teams actually need members with QA backgrounds What does it really mean to be an agile tester Two of the industry s most experienced agile testing practitioners and consultants Lisa Crispin and Janet Gregory have teamed up to bring you the definitive answers to these questions and many others In Agile Testing Crispin and Gregory define agile testing and illustrate the tester's role with examples from real agile teams They teach you how to use the agile testing quadrants to identify what testing is needed who should do it and what tools might help The book chronicles an agile software development iteration from the viewpoint of a tester and explains the seven key success factors of agile testing Readers will come away from this book understanding How to get testers engaged in agile development Where testers and QA managers fit on an agile team What to look for when hiring an agile tester How to transition from a traditional cycle to agile development How to complete testing activities in short iterations How to use tests to successfully guide development How to overcome barriers to test automation This book is a must for agile testers agile teams their managers and their customers The Agile Testing Collection Janet Gregory, Lisa Crispin, 2015-06-22 A Comprehensive Collection of Agile Testing Best Practices Two Definitive Guides from Leading Pioneers Janet Gregory and Lisa Crispin haven t just pioneered agile testing they have also written two of the field s most valuable guidebooks Now you can get both guides in one indispensable eBook collection today s must have resource for all agile

testers teams managers and customers Combining comprehensive best practices and wisdom contained in these two titles The Agile Testing Collection will help you adapt agile testing to your environment systematically improve your skills and processes and strengthen engagement across your entire development team The first title Agile Testing A Practical Guide for Testers and Agile Teams defines the agile testing discipline and roles and helps you choose organize and use the tools that will help you the most Writing from the tester's viewpoint Gregory and Crispin chronicle an entire agile software development iteration and identify and explain seven key success factors of agile testing The second title More Agile Testing Learning Journeys for the Whole Team addresses crucial emerging issues shares evolved practices and covers key issues that delivery teams want to learn more about It offers powerful new insights into continuous improvement scaling agile testing across teams and the enterprise overcoming pitfalls of automation testing in regulated environments integrating DevOps practices and testing mobile embedded and business intelligence systems The Agile Testing Collection will help you do all this and much more Customize agile testing processes to your needs and successfully transition to them Organize agile teams clarify roles hire new testers and quickly bring them up to speed Engage testers in agile development and help agile team members improve their testing skills Use tests and collaborate with business experts to plan features and guide development Design automated tests for superior reliability and easier maintenance Plan just enough balancing small increments with larger feature sets and the entire system Test to identify and mitigate risks and prevent future defects Perform exploratory testing using personas tours and test charters with session and thread based techniques Help testers developers and operations experts collaborate on shortening feedback cycles with continuous integration and delivery Both guides in this collection are thoroughly grounded in the authors extensive experience and supported by examples from actual projects Now with both books integrated into a single easily searchable and cross linked eBook you can learn from their experience even more easily More Agile Testing Janet Gregory, Lisa Crispin, 2015 Janet Gregory and Lisa Crispin pioneered the agile testing discipline with their previous work Agile Testing Now in More Agile Testing they reflect on all they ve learned since They address crucial emerging issues share evolved agile practices and cover key issues agile testers have asked to learn more about Packed with new examples from real teams this insightful guide offers detailed information about adapting agile testing for your environment learning from experience and continually improving your test processes scaling agile testing across teams and overcoming the pitfalls of automated testing You ll find brand new coverage of agile testing for the enterprise distributed teams mobile embedded systems regulated environments data warehouse BI systems and DevOps practices You ll come away understanding How to clarify testing activities within the team Ways to collaborate with business experts to identify valuable features and deliver the right capabilities. How to design automated tests for superior reliability and easier maintenance How agile team members can improve and expand their testing skills How to plan just enough balancing small increments with larger feature sets and the entire system How to use testing to identify and mitigate risks

associated with your current agile processes and to prevent defects How to address challenges within your product or organizational context How to perform exploratory testing using personas and tours Exploratory testing approaches that engage the whole team using test charters with session and thread based techniques How to bring new agile testers up to speed quickly without overwhelming them The eBook edition of More Agile Testing also is available as part of a two eBook collection The Agile Testing Collection 9780134190624 **Introduction to Agile Methods** Sondra Ashmore, Kristin Runyan, 2014 This book is written as an instructional resource for those new to agile including software engineering undergraduate students and any others within the computer science degree programs who want to understand what it means to work in an Agile environment The book includes the history and value of the shift to agile development as well as insightful vignettes on the practical application of how it is being implemented in the workplace This book will help arm newer practitioners with a functional knowledge of agile and to give them valuable experience with the key concepts common vocabulary and known implications of the overall agile paradigm A Practical Guide to Distributed Scrum (Adobe **Reader)** Elizabeth Woodward, Steffan Surdek, Matthew Ganis, 2010-06-21 Succeed with Scrum in Even the Largest Most Complex Distributed Development Projects Forewords by Ken Schwaber Scott Ambler Roman Pichler and Matthew Wang This is the first comprehensive practical guide for Scrum practitioners working in large scale distributed environments Written by three of IBM s leading Scrum practitioners in close collaboration with the IBM QSE Scrum Community of more than 1000 members worldwide this book offers specific actionable guidance for everyone who wants to succeed with Scrum in the enterprise Readers will follow a journey through the lifecycle of a distributed Scrum project from envisioning products and setting up teams to preparing for Sprint planning and running retrospectives Each chapter presents a baseline drawn from conventional Scrum then discusses additional issues faced by distributed teams and presents specific best practice solutions alternatives and tips the authors have identified through hard empirical experience Using real world examples the book demonstrates how to apply key Scrum practices such as look ahead planning in geographically distributed environments Readers will also gain valuable new insights into the agile management of complex problem and technical domains Coverage includes Developing user stories and working with Product Owners as a distributed team Recognizing and fixing the flaws Scrum may reveal in existing processes Engaging in more efficient Release and Sprint planning Conducting intense brief daily Scrum meetings in distributed environments Managing cultural and language differences Resolving dependencies performing frequent integration and maintaining transparency in geographically distributed environments Successfully running remote software reviews and demos Brainstorming what worked and what didn t to improve future Sprints This book will be an indispensable resource for every team leader member product owner or manager working with Scrum or other agile methods in any distributed software development organization Agile Testing Essentials Lisa Crispin, 2017 Agile Testing Essentials LiveLessons is based on fundamental concepts from Lisa Crispin s and Janet Gregory s

two best selling books Agile Testing A Practical Guide for Testers and Agile Teams and More Agile Testing Learning Journeys for the Whole Team By the end of the course participants will understand how testing fits into short and frequent delivery cycles and how each team member can contribute to the success of a quality product Every team member including testers programmers team facilitators business analysts designers product owners and product managers will find value in this course Goal To introduce basic understanding of how agile teams build quality into their product with the whole team engaged in testing activities throughout the delivery cycle Testing is critical to the successful delivery of a quality product a phase to be executed right before delivery Approach Each topic starts with a presentation of the material assisted with slides and or a live discussion between Janet and Lisa Examples are used throughout to help explain the topic and there is an opportunity for participants to practice different techniques through exercises After each exercise Janet and Lisa discuss how they approach the exercise and guide participants in connecting what they we learned with their own teams and projects Resource description page Managing the Unmanageable Mickey W. Mantle, Ron Lichty, 2019-11-12 The Essential Guide to Effectively Managing Developers So You Can Deliver Better Software Now Extensively Updated Lichty and Mantle have assembled a guide that will help you hire motivate and mentor a software development team that functions at the highest level Their rules of thumb and coaching advice form a great blueprint for new and experienced software engineering managers alike Tom Conrad CTO Pandora Reading this book s nuggets felt like the sort of guidance that I would get from a trusted mentor A mentor who I not only trusted but one who trusted me to take the wisdom understand its limits and apply it correctly Mike Fauzy CTO FauzyLogic Today many software projects continue to run catastrophically over schedule and budget and still don t deliver what customers want Some organizations conclude that software development can t be managed well But it can and it starts with people In their extensively updated Managing the Unmanageable Second Edition Mickey W Mantle and Ron Lichty show how to hire and develop programmers onboard new hires quickly and successfully and build and nurture highly effective and productive teams Drawing on over 80 years of combined industry experience the authors share Rules of Thumb Nuggets of Wisdom checklists and other Tools for successfully leading programmers and teams whether they re co located or dispersed worldwide This edition adds extensive new Agile coverage new approaches to recruitment and onboarding expanded coverage of handling problem employees and much more Whether you re new to software management or you ve done it for years you ll find indispensable advice for handling your challenges and delivering outstanding software Find recruit and hire the right programmers when you need them Manage programmers as the individuals they are Motivate software people and teams to accomplish truly great feats Create a successful development subculture that can thrive even in a toxic company culture Master the arts of managing down and managing up Embrace your role as a manager who empowers self directed agile teams to thrive and succeed Register your book for convenient access to downloads updates and or corrections as they become available See inside book for details The Aaile

Consultant Rick Freedman, 2016-08-29 Learn the agile philosophy of lean processes incremental delivery deep client participation decentralized authority and just in time planning to bring speed creativity empowerment and increased productivity to product development This book is your quide to becoming the go to advisor for the enterprise agile transition Many organizations have brought in agile coaches and achieved great progress in software development productivity only to find teams slipping back into old methods as they encounter enterprise resistance and dysfunction The consultative skills required to engage at the enterprise level differ greatly from those needed to coach teams in agile practices Agile coaches and consultants need to up their game to successfully partner with executives managers and PMOs to evolve from traditional methods to a lean agile mindset The Agile Consultant by former Intel Worldwide Project Management Director and agile expert Rick Freedman author of Amazon best seller The IT Consultant shows how to overcome transition challenges and move beyond team level practice coaching to guide the entire organization to enterprise agility Agile methods are displacing traditional process heavy project management techniques and are poised to migrate from software development to the rest of IT and to the entire enterprise Agile's rapid adoption proves a simple truth agility works Agile methods are here to stay and will continue to expand within the organization Enterprises are rapidly moving beyond agile development to agile IT agile marketing and agile strategic planning Enterprises need agile coaches and consultants to guide them towards achieving the benefits of agility What You ll Learn Instill effective agile practices across the enterprise Coach teams managers and executives in learning adopting and practicing lean and agile strategies Diagnose the roadblocks and obstacles most organizations encounter during the transition to agile Use recognized change management techniques to guide the enterprise to agility while minimizing disruption and resistance Navigate the many challenges that can derail the transition to agility Demonstrate the critical mix of facilitation interpersonal and relationship skills to help organizations succeed with agile Guide the corporate culture toward agility from the top down and the bottom up Evolve from old school project management thinking to a lean agile mindset Who This Book Is For Besides IT consultants The Agile Consultant will also appeal to developer teams internal IT staffers and their managers and to executives leading the transition to agile Software Testing with Visual Studio 2010 Jeff Levinson, 2011-02-07 Use Visual Studio 2010 s Breakthrough development Testing Tools to Improve Quality Throughout the Entire Software Lifecycle Together Visual Studio 2010 Ultimate Visual Studio Test Professional 2010 Lab Management 2010 and Team Foundation Server offer Microsoft developers the most sophisticated well integrated testing solution they ve ever had Now Microsoft MVP and VS testing guru Jeff Levinson shows exactly how to use Microsoft's new tools to save time reduce costs and improve quality throughout the entire development lifecycle Jeff demonstrates how Microsoft s new tools can help you finally overcome long standing communication coordination and management challenges You ll discover how to perform first rate functional testing guickly create and execute tests and record the results with log files and video and create bugs directly from tests ensuring reproducibility and

eliminating wasted time Levinson offers in depth coverage of Microsoft s powerful new testing metrics helping you ensure traceability all the way from requirements through finished software Coverage includes Planning your tests using Microsoft Test Manager MTM Creating test settings structuring test cases and managing the testing process Executing manual tests with Microsoft Test Manager and Test Runner Filing and resolving bugs and customizing your bug reporting process Automating test cases and linking automated tests with requirements Executing automated test cases through both Visual Studio and Microsoft Test Manager Integrating automated testing into the build process Using Microsoft's Lab Management virtualization platform to test applications snapshot environments and reproduce bugs Implementing detailed metrics for evaluating quality and identifying improvements Whether you re a developer tester manager or analyst this book can help you significantly improve the way you work and the results you deliver both as an individual right now and as a team member throughout your entire project

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