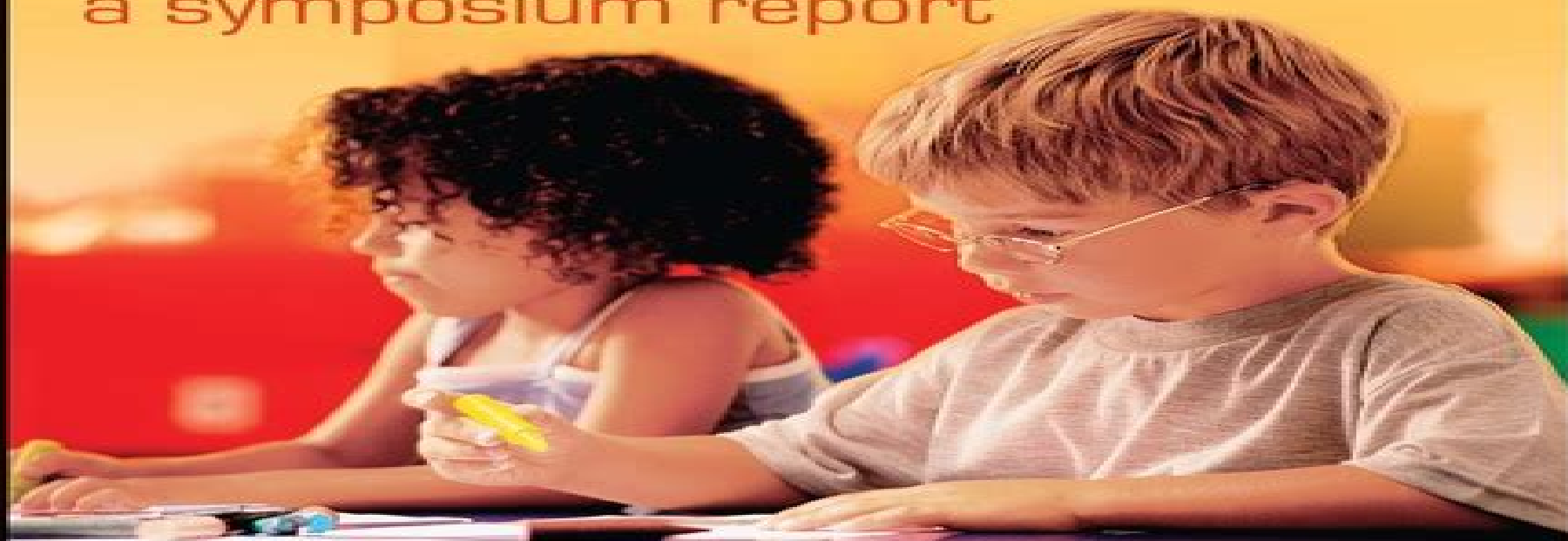


**avoiding technology surprise
for tomorrow's warfighter**
a symposium report



NATIONAL RESEARCH COUNCIL
OF THE NATIONAL ACADEMIES

Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201

**National Research Council, Division on
Engineering and Physical
Sciences, Committee for the
Symposium on Avoiding Technology
Surprise for Tomorrow's
Warfighter – 2010**

Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201:

Avoiding Technology Surprise for Tomorrow's Warfighter National Research Council, Division on Engineering and Physical Sciences, Standing Committee on Technology Insight-Gauge, Evaluate & Review, Committee for the Symposium on Avoiding Technology Surprise for Tomorrow's Warfighter, 2009-10-28 On April 29 2009 the National Research Council held a 1 day symposium titled Avoiding Technology Surprise for Tomorrow's Warfighter This volume a report of the symposium highlights key challenges confronting the scientific and technical intelligence S TI community and explores potential solutions that might enable the S TI community to overcome those challenges The symposium captured comments and observations from representatives from combatant commands and supporting governmental organizations together with those of symposium participants in order to elucidate concepts and trends knowledge of which could be used to improve the Department of Defense's technological warning capability Topics addressed included issues stemming from globalization of science and technology challenges to U S warfighters that could result from technology surprise examples of past technological surprise and the strengths and weaknesses of current S TI analysis *Avoiding Technology Surprise for Tomorrow's Warfighter* National Research Council, Division on Engineering and Physical Sciences, Committee for the Symposium on Avoiding Technology Surprise for Tomorrow's Warfighter—2010, 2010-12-30 The Symposium on Avoiding Technology Surprise for Tomorrow's Warfighter is a forum for consumers and producers of scientific and technical intelligence to exchange perspectives on the potential sources of emerging or disruptive technologies and behaviors with the goal of improving the Department of Defense's technological warning capability This volume summarizes the key themes identified in the second and most recent symposium a two day event held in Suffolk Virginia on April 28 and 29 2010 The symposium combined presentations highlighting cutting edge technology topics with facilitated discourse among all participants Three categories of surprise were identified breakthroughs in product and process technology new uses of existing technology and the unexpectedly rapid progression of a technology to operational use The incorporation of an adversary's own culture history beliefs and value systems into analyses also emerged in discussions as an important factor in reducing surprise ***Avoiding Technology Surprise for Tomorrow's Warfighter***, 2010 ***Flying Magazine***, 2002-08 *Flying Magazine*, 2002-08

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Table of Contents Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201

1. Understanding the eBook Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
 - The Rise of Digital Reading Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
 - Advantages of eBooks Over Traditional Books
2. Identifying Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
 - User-Friendly Interface
4. Exploring eBook Recommendations from Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
 - Personalized Recommendations
 - Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201 User Reviews and Ratings
 - Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201 and Bestseller Lists

5. Accessing Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201 Free and Paid eBooks
 - Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201 Public Domain eBooks
 - Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201 eBook Subscription Services
 - Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201 Budget-Friendly Options
6. Navigating Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201 eBook Formats
 - ePub, PDF, MOBI, and More
 - Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201 Compatibility with Devices
 - Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201 Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
 - Highlighting and Note-Taking Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
 - Interactive Elements Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
8. Staying Engaged with Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
9. Balancing eBooks and Physical Books Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
 - Setting Reading Goals Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
 - Fact-Checking eBook Content of Avoiding Technology Surprise For Tomorrows Warfighter Symposium 201
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
- Exploring Educational eBooks

14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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