CREATING A WORLD-CLASS NEGOTIATING ORGANIZATION

### BUILT TO

# WIN

HALLAM MOVIUS LAWRENCE SUSSKIND

## **Built To Win Creating A World Class Negotiating Organization**

**Erin Ryan** 

#### **Built To Win Creating A World Class Negotiating Organization:**

**Built to Win** Lawrence Susskind, Hallam Movius, 2009-05-05 Companies that consistently negotiate more valuable agreements in ways that protect key relationships enjoy an important but often overlooked competitive advantage Until now most companies have sought to improve their negotiation outcomes by sending individuals to training workshops But this new groundbreaking book using real world examples from leading companies shows a more powerful and less expensive way to achieve this In Built to Win authors Susskind and Movius argue that negotiation must be a strategic core competency Drawing on their decades of training and consulting work as well as a robust theory of negotiation the authors provide a step by step model for building organizational competence They show why the approach of training and more training is a weak strategy The authors also describe the organizational barriers that so often plague even experienced negotiators and recommend ways of overcoming them Built to Win explains the crucial role that leaders must play in setting goals aligning incentives pinpointing metrics and supporting learning platforms to promote long term success A final chapter provides practical how to tools to help you start your own organizational improvement process This book will be invaluable to CEOs senior level managers HR business leaders human resource professionals sales and purchasing managers and others who negotiate regularly Good for You, Great for Me Lawrence Susskind, 2014-06-03 You ve read the classic on win win negotiating Getting to Yes but so have they the folks you are now negotiating with How can you get a leg up and win Win win negotiation is an appealing idea on an intellectual level Find the best way to convince the other side to accept a mutually beneficial outcome and then everyone gets their fair share The reality though is that people want more than their fair share they want to win Tell your boss that you ve concocted a deal that gets your company a piece of the pie and the reaction is likely to be Maybe we need to find someone harder nosed than you who knows how to win We want the whole pie not just a slice However to return to an earlier era before win win negotiation was in fashion and seek simply to dominate or bully opponents into submission would be a step in the wrong direction and a public relations disaster By showing how to win at win win negotiating Lawrence Susskind provides the operational advice you need to satisfy the interests of your back table the people to whom you report He also shows you how to deal with irrational people whose vocabulary seems limited to no or with the proverbial 900 pound gorilla He explains how to find trades that create much more value than either you or your opponent thought possible His brilliant concept of the trading zone the space where you can create deals that are good for them but great for you while still maintaining trust and keeping relationships intact is a fresh way to re think your approach to negotiating The outcome is often the best of both possible worlds You claim a disproportionate share of the value you ve created while your opponents still look good to the people to whom they report Whether the venue is business a family dispute international relations or a tradeoff that has to be made between the environment and jobs Susskind provides a breakthrough in how to both think about and engage in productive negotiations **Creative Solutions to Global Business** 

**Negotiations, Third Edition** Claude Cellich, 2020-12-24 Practical and user friendly the author describes all the key elements needed to negotiate deals that are doable profitable and sustainable Based on decades of teaching and consultancies around the world the author provides a useful guide for business executives operating in today s digitalized global economy. This latest edition will help readers enhance their preparation anticipate objections create value for tangibles intangibles and avoid cultural blunders to reach mutually beneficial outcomes By sharpening negotiation skills business executives will be able to interact more effectively with their counterparts in the fast changing global business environment and the rising influence of third parties Practical and user friendly the author describes all the key elements needed to negotiate deals that are doable profitable and sustainable The Change Champion's Field Guide Louis Carter, Roland L. Sullivan, Marshall Goldsmith, Dave Ulrich, Norm Smallwood, 2013-06-11 Nearly a decade later leading change pioneers in the field have realigned to bring you the second edition of the Change Champion's Fieldguide This thoroughly revised and updated edition of the Change Champion's Field Guide is filled with the information tools and strategies needed to implement a best practice change or leadership development initiative where everyone wins In forty five chapters the guide s contributors widely acknowledged as the change champions and leaders in the fields of organizational change and leadership development explore the competencies and practices that define an effective change leader Change Champions such as Harrison Owen Edgar Schein Mary Weisbord Sandra Janoff Mary Eggers William Rothwell Dave Ulrich Marshall Goldsmith Judith Katz Peter Koestenbaum Dick Axelrod David Cooperrider and scores of others provide their sage advice practical applications and examples of change methods that work Change Champion's Field Guide examines the topic of leadership and change within four main topics including Key elements of leading successful and results driven change Tools models instruments and strategies for leading change Critical success and failure factors Trends and research on innovation change and leadership Guidelines on how to design implement and evaluate change and leadership initiatives Fresh case studies that highlight leading companies who are implementing successful change in innovative and inspired ways Negotiating Public Health in a Globalized World David Fairman, Diana Chigas, Elizabeth McClintock, Nick Drager, 2012-01-04 Negotiating Public Health in a Globalized World provides health policy makers with practical information and tools for negotiation to help them create better international health agreements and programs Impact Negotiations Toolkit Nuno Delicado, 2024-07-26 Discover the power of negotiation and how it can transform your life and the world with the Impact Negotiations Toolkit This comprehensive guide offers 55 powerful tools to navigate negotiations with confidence enabling you to achieve high value outcomes in all kinds of situations Drawing on decades of experience in teaching consulting and practicing negotiation it provides a systematic framework for mastering the art of negotiation With clear explanations real world examples and pragmatic tools and exercises you will learn how to Adopt empowering mindsets Challenge limiting beliefs and empower yourself to take the lead and get what you want Prepare with the Negotiation Canvas Use a structured tool to confidently and

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signing of the contract but rather its effective implementation Often their bonus blinds them from the value of a more diplomatic approach a more lucrative one We invite the reader to step beyond yesterday and explore something new and innovative where empowered executive alignment opens the pathway to a more meaningful corporate culture and better results in high value strategic negotiations in the new reality We suggest you start with the Preface of this book or by visiting www executivediplomacy org

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