2.3 User Environment

Describe the working environment of the target user. Here are some suggestions.

- · How many people are involved in completing the task? Is this changing?
- How long is a task cycle? How much time is spent in each activity? Is this changing?
- Are there any unique environmental constraints: controlled environment, mobile, outdoors, and so on?
- · Which system platforms are in use today? Future platforms?
- What other applications are in use? Does your application need to integrate with them?

2.4 Key User Needs

List the key problems or needs as perceived by the user. Clarify the following issues for each problem.

- What are the reasons for this problem?
- How is it solved now?
- What solutions does the user envision?

Ranking and cumulative-voting techniques for these needs indicate problems that must be solved versus issues the user would like to be solved.

2.5 Alternatives and Competition

Identify any alternatives available to the user. These can include buying a competitor's product, building a homegrown solution, or simply maintaining the status quo. List any known competitive choices that exist. Include the major strengths and weaknesses of each competitor as perceived by the end user.

2.5.1 Competitor 1

2.5.2 Competitor 2

Karl Wiegers, Candase Hokanson

Agile Software Requirements Dean Leffingwell, 2010-12-27 We need better approaches to understanding and managing software requirements and Dean provides them in this book He draws ideas from three very useful intellectual pools classical management practices Agile methods and lean product development By combining the strengths of these three approaches he has produced something that works better than any one in isolation From the Foreword by Don Reinertsen President of Reinertsen author of Managing the Design Factory and leading expert on rapid product development Effective requirements discovery and analysis is a critical best practice for serious application development Until now however requirements and Agile methods have rarely coexisted peacefully For many enterprises considering Agile approaches the absence of effective and scalable Agile requirements processes has been a showstopper for Agile adoption In Agile Software Requirements Dean Leffingwell shows exactly how to create effective requirements in Agile environments Part I presents the big picture of Agile requirements in the enterprise and describes an overall process model for Agile requirements at the project team program and portfolio levels Part II describes a simple and lightweight yet comprehensive model that Agile project teams can use to manage requirements Part III shows how to develop Agile requirements for complex systems that require the cooperation of multiple teams Part IV guides enterprises in developing Agile requirements for ever larger systems of systems application suites and product portfolios. This book will help you leverage the benefits of Agile without sacrificing the value of effective requirements discovery and analysis You ll find proven solutions you can apply right now whether you re a software developer or tester executive project program manager architect or team leader

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that will help you analyze requirements and write comprehensive verifiable specifications You ll start by learning about the different entities in the requirements domain and how to discover them based on customer input You ll then explore tried and tested methods such as impact mapping and behavior driven development BDD along with new techniques such as D3 and feature first development This book takes you through the process of modeling customer requirements as impact maps and writing them as executable specifications You ll also understand how to organize and prioritize project tasks using Agile frameworks such as Kanban and Scrum and verify specifications against the delivered code Finally you ll see how to start implementing the requirements management methodology in a real life scenario By the end of this book you ll be able to model and manage requirements to create executable specifications that will help you deliver successful software projects What you will learnKick start the requirements gathering and analysis process in your first meeting with the clientAccurately define system behavior as featuresModel and describe requirement entities using Impact Mapping and BDDCreate a feature based product backlog and use it to drive software developmentWrite verification code to turn features into executable specificationsDeliver the right software and respond to change using either Scrum or KanbanChoose appropriate software tools to provide transparency and traceability to your clientsWho this book is for This book is for software engineers business analysts product managers project managers and software project stakeholders looking to learn a variety of techniques and methodologies for collating accurate software requirements A fundamental understanding of the software development life cycle SDLC is needed to get started with this book Although not necessary basic knowledge of the Agile philosophy and practices such as Scrum along with some programming experience will help you to get the most out of this book

Software Requirements Essentials Karl Wiegers, Candase Hokanson, 2023-03-16 20 Best Practices for Developing and Managing Requirements on Any Project Software Requirements Essentials presents 20 core practices for successful requirements planning elicitation analysis specification validation and management Leading requirements experts Karl Wiegers and Candase Hokanson focus on the practices most likely to deliver superior value for both traditional and agile projects in any application domain These core practices help teams understand business problems engage the right participants articulate better solutions improve communication implement the most valuable functionality in the right sequence and adapt to change and growth Concise and tightly focused this book offers just enough pragmatic how to detail for you to apply the core practices with confidence whether you re a business analyst requirements engineer product manager product owner or developer Using it your entire team can build a shared understanding of key concepts terminology techniques and rationales and work together more effectively on every project Learn how to Clarify problems define business objectives and set solution boundaries Identify stakeholders and decision makers Explore user tasks events and responses Assess data concepts and relationships Elicit and evaluate quality attributes Analyze requirements and requirement sets create models and prototypes and set priorities Specify requirements in a consistent structured and well

documented fashion Review test and manage change to requirements I once read the ten best selling requirements engineering books of the prior ten years This one book succinctly presents more useful information than those ten books combined Mike Cohn author of User Stories Applied and co founder Scrum Alliance Diamonds come about when a huge amount of carbon atoms are compressed Karl and Candase have done something very similar they have compressed their vast requirements knowledge into 20 gems they call core practices. These practices are potent stuff and I recommend that they become part of everyone s requirements arsenal James Robertson author of Mastering the Requirements Process and Business Analysis Agility Long story short if you are going to read only one requirements book this is it Software Requirements Essentials distills the wealth of information found in Software Requirements and many other texts down to twenty of the most important requirements activities that apply on nearly all projects Today's busy BA simply doesn't have the time to read a lengthy instructive guide front to back But they should find the time to read this book From the Foreword by Joy Beatty COO ArgonDigital Software Requirements Essentials will be a high value addition to your business analysis library Anyone looking to improve their business analysis practices will find great practical advice they ll be able to apply immediately Laura Paton Principal Consultant BA Academy Inc Register your book for convenient access to downloads updates and or corrections as they become available See inside book for details **Lean Enterprise Software and** Systems Brian Fitzgerald, Kieran Conboy, Ken Power, Ricardo Valerdi, Lorraine Morgan, Klaas-Jan Stol, 2013-11-26 This book contains the refereed proceedings of the 4th International Conference on Lean Enterprise Software and Systems LESS 2013 held in Galway Ireland in December 2013 LESS fosters interactions between practitioners and researchers by joining the lean product development and the agile software development communities in a highly collaborative environment Each year the program combines novelties and recent research results that make new ideas thrive during and after the conference This year the conference agenda was expanded to incorporate topics such as portfolio management open innovation and enterprise transformation The 14 papers selected for this book represent a diverse range of experiences studies and theoretical achievements They are organized in four sections on lean software development quality and performance case studies and emerging developments Advances in Agile and User-Centred Software Engineering Adam Przybyłek, Miguel Ehécatl Morales-Trujillo, 2020-01-03 This book constitutes revised selected papers from the 3rd International Conference on Lean and Agile Software Development LASD 2019 and the 7th Conference on Multimedia Interaction Design and Innovation MIDI 2019 which took place under the umbrella of the 14th Federated Conferences on Computer Science and Information Systems FedCSIS in Leipzig Germany in September 2019 LASD 2019 received a total of 30 submissions of which 6 full and 1 short paper are included in this volume For MIDI 2019 one short paper was accepted for publication in this book from a total of 6 submissions **The Openxp Solution** Dr. Sandra Walsh, 2016-03-31 Over recent decades an abundance of reports have established that significant difficulties are experienced with the development of

requirements in software projects Traditionally requirements are documented prior to development remaining fixed with little scope for subsequent change However for competitive domains change to initial expectations frequently occurs and should be accommodated to increase the likelihood of project success Agile Methods AMs recognise this creating shorter development cycles and increased customer involvement thus contributing toward higher levels of adaptability for changing requirements However despite widespread adoption problems still remain as considerable difficulty exists in managing negotiation between interdisciplinary stakeholder groups Specific problems include difficulty achieving a collaborative approach early detection and resolution of requirements conflict and limited access to suitable stakeholders also contributes toward developers not fully understanding the domain In response to these challenges this book has been written to address the inclusion of input from critical stakeholders on software development projects This is achieved by utilizing Home Care Systems HCS as an exemplar for Dynamically Adaptive Systems DAS illustrating how AMs can be extended to better suit the desirable characteristics for an evolutionary Requirements Engineering RE approach to be developed The findings from multiple studies both academic and industry based inform the development of a novel evolutionary framework called OpenXP to improve the facilitation of agile requirements elicitation in complex business domains OpenXP provides the Agile Business Analyst with a practical solution to the strategic consolidation of multiple diverse viewpoints in developing a representative perspective of the overall project goal Specifically this novel approach introduces a more participatory elicitation process extending hands on support for prioritization decision making and the provision of an informative workspace including upper level business context needed for developing user stories The OpenXP framework is a three phased solution consisting of nine specific steps linked with four broader facets Each facet is then responsible for implementing one or more strategic functions that comprise Stakeholder Coordination Business and IT Alignment Effective Communication Adaptability The Business Value of Software Michael D. S. Harris, 2017-09-01 In business Integration on agile software projects driving value is a key strategy and typically starts at the top of an organization In today's digital age driving software value is also an important and often overlooked key strategy Executives and the corporate board need to expect the highest level of business value from the software the organization is developing buying and selling In today s digital transformation marketplace it is imperative that organizations start driving business value from software development initiatives For many years the cost of software development challenged organizations with questions such as How do we allocate software development costs Should these costs be considered an overhead expense Are we getting the most value possible for our investment A fundamental problem has been built into these questions the focus on cost In almost every other part of the organization maximizing profit or in the case of a not for profit maximizing the funds available provides a clear focus with metrics to determine success or failure In theory simply aligning software spending with the maximizing profit goals should be sufficient to avoid any questions about value for money Unfortunately this alignment hasn t turned out to be so simple and the questions persist particularly at the strategic or application portfolio level In this book Michael D S Harris describes how a software business value culture one where all stakeholders including technology and business have a clear understanding of the goals and expected business value from software development The book shows readers how they can transform software development from a cost or profit center to a business value center Only a culture of software as a value center enables an organization to constantly maximize business value flow through software development If your organization is starting to ask how it can change software from a cost center to a value center this book is for you Lindsay, 2024-04-08 The future is CLEAR the future is AGILE Clearly Agile is more than just a book on business agility It s an essential guide for anyone aspiring to lead successfully in a fast changing business world Step into the future with confidence equipped with the knowledge and tools to master the art of business agility and lead your organization to sustained success In Clearly Agile Giles connects the dots of agility guiding readers from the importance of leadership and mindset to team and enterprise agility This book will leave you with actionable strategies to improve how your organization works no matter what the future brings Laura M Powers Chief Executive Chief Executive Officer Business Agility Institute Any leader who is hoping to evolve their organization in an agile enterprise will discover actionable and impactful insights in this book Scott Ambler Co creator of Disciplined Agile Giles is well known as an excellent executive and agile coach I am very pleased that he has shared his comprehensive knowledge in this excellent book It covers a wide spectrum of guidance on business agility and is definitely worth a read Mark Lines Co creator of Disciplined Agile Giles Lindsay CEO of Agile Delta Consulting is a seasoned technology and Agile leader and coach with 25 years of tech industry experience Known for his strategic acumen in aligning technology with business goals he has successfully scaled high performing teams in both startups and leading enterprises driving innovation and growth through his visionary approach and adept stakeholder management Governance of Innovation Project Management Christoph Johann Stettina, 2025-10-01 The study is motivated by the aspiration to understand project governance in organizations pursuing the development of new products and services across multiple knowledge worker teams In particular the following problem statement guides the study Is governance of innovation project management necessary or neglected Taking the example of agile teams illustrated here is how the advancements in team based project management approaches force us to rethink governance of innovation project management The findings are based on eight studies The data consists of results from a total of 53 knowledge worker teams across 44 organizations in 8 countries viz about 3800 minutes of recorded material enriched by four quantitative surveys and many hours of observations The two main conclusions drawn from this study are 1 fundamentally different approaches to governance of innovation projects are a prerequisite for a success of projects developing new products and services and 2 governance particularly in heavily top down influenced fields such as public administration will benefit from advancements in agile project management methods

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