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Assessment Center professionell Michael Paschen, Anja Beenen, Daniela Turck, Christian Stöwe, 2013-01-21 Die Beurteilung von Potenzial und Kompetenzen gehört zu den wichtigsten Herausforderungen jeder Personalarbeit. Professionelle Assessment Center leisten dabei einen wesentlichen Beitrag zur fundierten Auswahl externer Bewerber und zu einem erfolgreichen internen Talentmanagement. In diesem Buch werden sowohl grundlegende Überlegungen und AC Fragestellungen beleuchtet als auch aktuelle Trends wie z. B. internationale ACs und technische Weiterentwicklungen behandelt. In Praxisbeispielen u. a. von Tesa Eon und ThyssenKrupp wird aufgezeigt, wie AC Verfahren heute intensiver in bergreifende Talent Management Prozesse eingebunden werden. Daraus entstehen Verfahren, die durchaus Event Charakter haben. Gleiches liegt jedoch ein wichtiges Augenmerk darauf, die Zeit der Teilnehmer und Beobachter so effizient wie möglich zu nutzen. Dieses Buch liefert dem Praktiker einen Überblick über aktuelle Vorgehensweisen in der Vorbereitung von Assessment Centern, in der Konzeption der inhaltlichen Bausteine und Aufgaben und in der Ergebnisaufbereitung. Das Buch enthält neben vielen Praxistipps auch Materialien auf CD ROM, die für die Durchführung eigener Assessment Center verwendet werden können. Hinweise für ein modernes Veranstaltungsmanagement werden ebenso gegeben wie Tipps zur technischen Unterstützung. Praktische Unternehmensbeispiele für nationale und internationale AC Projekte runden das Buch ab. AC Anwender finden hier ein Handbuch mit einer Fülle von Empfehlungen für die praktische Arbeit zusammengefasst von vier Autoren, die in den letzten 15 Jahren eine vierstellige Anzahl von Assessment Centern konzipiert und durchgeführt haben.

Applying the Assessment Center Method Joseph L. Moses, William C. Byham, 2013-10-22 Applying the Assessment Center Method presents the findings, knowledge, strategies and applications concerning the assessment center method. This book describes the mechanics and operations of individual assessment centers. Organized into three parts encompassing 15 chapters, this book begins with an overview of the assessment center method as a means of formally identifying potential. This text then examines the various components which make an assessment center what it is, including a series of characteristics to be measured, a means of measurement, and trained staff to administer and interpret the behaviors. Other chapters consider the empirical base of validation. This book discusses as well administrative cost of assessment centers. The final chapter deals with the trends in assessment at the predictor and criterion end of the selection equation. This book is a valuable resource for psychologists and managers. Researchers involved in implementing assessment operations in their respective organization will also find this book extremely useful.

Qualitätssicherung im Assessment-Center Sophie Bartell, 2016-08-19 Sophie Bartell stellt Ergebnisse aus wissenschaftlichen Studien zur prädiktiven Validität und Konstruktvalidität von Assessment Centern AC vor, um zum einen die psychometrische Qualität dieses eignungsdiagnostischen Verfahrens herauszuarbeiten und zum anderen kritische Ansätze hinsichtlich der Qualität von AC aufzuzeigen. Endergebnis ist eine Handlungsempfehlung, die auf zwei bestehenden Qualitätsstandards aufbaut: DIN 33430 Standards des Arbeitskreises Assessment Center und mit den

wissenschaftlichen Erkenntnissen aus der Arbeit erweitert und abgewandelt wird um eine am aktuellen Forschungsstand ausgerichtete Konzeption und Durchführung von AC zu ermöglichen

Excelling at Assessment Centres Johannes Stärk, 2021-03-05

Excelling at Assessment Centres A handbook for technical and leadership assessments Use it as a shortcut to your success Bestseller with over 130 000 readers In this handbook Johannes St rk passes on his know how his concentrated knowledge for your optimal preparation for assessment centres management audits potential analysis development centres etc in other words your career success The German edition of this book with the original title Assessment Center erfolgreich bestehen has been one of the bestsellers among career guidebooks for years and has already helped more than 130 000 readers to prepare for an assessment centre Demanding assessment centre procedures Hardly any other personnel selection procedure has experienced such a strong boom in recent years as the assessment centre Have you received an invitation to the Assessment Centre Congratulations you have made it to the final But this last step is a tough one Although you are highly qualified this does not mean that you automatically make the best impression in assessment centre tasks such as in the employee appraisal or that you are convincing in an ad hoc presentation about yourself You may be overtaken by candidates who like to be in the spotlight but are less qualified than you Excelling at Assessment Centres provides you with a well stocked toolbox of methods and strategies for solving challenging assessment centre tasks with confidence and shows you how to stand out from your competitors Excelling at Assessment Centres The goal of this book is to prepare you in the best possible way for an assessment centre and to give you the decisive advantage for your assessment centre and your career You will gain insights into the organisation and the process but also into assessment criteria and finding results The most frequently used assessment centre modules are presented in detail with the help of practical examples You get an overview of the possible variants of these tasks as well as differentiated processing strategies for their solution Useful tips help to deepen your knowledge of the methods The book is perfectly suited for participants of internal assessment centres as well as for external applicants Success strategies step by step instructions and best practice examples to solve the seven most frequently used assessment centre tasks Presentations Role Play Employee appraisals discussions with peers discussions with managers Structured Interview Case Studies Group Discussions Team Meetings Psychometric Tests cognitive performance tests personality tests In tray Management tasks Strategies for other tasks Report Biographical Questionnaires Dispute Exercise Fact finding Business Games Self reflection Round of Introductions With this book you will expand your ability to take action and your knowledge of methods for a successful performance in the assessment centre and in everyday management Johannes St rk Assessment Centre Expert Founder of the consulting company Intertrainment and of the Assessment Center Online Akademie Experience with more than 10 000 clients who have been successfully prepared face to face for assessment centres management audits potential analyses and development centres Due to his experience as an assessment centre developer moderator and observer he is highly qualified to speak and write from the assessor perspective

Global Leadership Talent Management Jürgen Deters, 2017-05-30 Global Leadership Talent Management as an integrated process supports the sustainable success of global organizations This book shows how specifically the selection process can be created as an exchange process in which mutual expectations and perceived fairness and justice play an important role

Assessment-Center Claus D. Eck, Hans Jöri, Marlène Vogt, 2015-11-02 AC Experten zeigen in diesem praxisnahen Buch wie man Assessment Center professionell kreativ sozialverträglich und gleichzeitig kosteneffizient und flexibel gestaltet und durchgeführt im Einsatzgebiet Personalentwicklung ebenso wie in der Personalauswahl Neben Grundsätzlichem zur Personaldiagnostik Beratung und Personenbeurteilung bietet das Buch konkrete Anleitungen zur Konstruktion Durchführung und Evaluation von ACs in der Praxis Dabei werden diverse AC Varianten vorgestellt Einzel Assessment Gruppen Assessment 360 Feedback sowie Tipps zur Anbindung an die Unternehmensstrategie gegeben Zahlreiche Ablaufpläne Checklisten und Übungen finden sich nicht nur im Buch sondern auch zum Download und eigener Bearbeitung im Internet Ein Werkzeugkasten für Personalentwickler Personalmanager Berater und Führungskräfte

Topkandidat im Assessment-Center Heiko Lüdemann, Carolin Lüdemann, 2008-02-18 Fit werden für Assessment Center mit den Karrierecoaches Spielend leicht die letzte Hürde auf dem Weg zum neuen Job nehmen und Spitzenkandidat im Assessment Center werden darauf bereiten die beiden Karrierecoaches Carolin und Heiko Lüdemann gezielt vor Rollenspiele Stressinterviews psychologische Testverfahren alle typischen Instrumente der Personalauswahl werden vorgestellt Dieser Ratgeber nimmt dem Assessment Center seinen Schrecken Keine Angst vor dem großen Test Techniken aus der Test Praxis und Insider Tipps qualifizieren perfekt für jede weitere Runde im Auswahlverfahren

Assessment Center? Theo von Linné, 2022-11-07 Wer sich auf einen anspruchsvollen Führungs Job bewirbt wird immer früher zu einem Assessment aufgeboten Als Kandidatinnen und Kandidaten gehen wir davon aus im Rahmen eines professionellen und wissenschaftlich validen Verfahrens eine faire Chance auf Erfolg zu erhalten Das ist ein Trugschluss Assessment Center dienen manchen Managern dazu fähige Kandidatinnen und Kandidaten auszuschließen um die eigenen willkürlichen Favoriten inthronisieren zu können Assessment Center sind leider genauso wenig professionell geführt wie viele Bewerbungs Interviews Sie stehen deshalb auch in der Kritik mancher Eignungsdiagnostiker Umso verwunderlicher ist es wenn Unternehmen dennoch darauf setzen und wichtige Personalentscheidungen für teures Geld auslagern Ihre Entscheidungs Trüger kastrieren sich damit selbst denn mit der Delegation an Dritte tragen sie den Entscheid eben gerade nicht Good Leadership geht anders

Analytics and Intuition in the Process of Selecting Talent Jürgen Deters, 2022-11-07 Human decisions especially in management and personnel selection are based on making judgments about people analytically and intuitively Yet in business and scientific contexts judgments are expected to be based on a rational analysis rather than intuitions or emotions Intuition is often seen as something mystical that should not be trusted and thus eliminated from human decision making Our empirical and theoretical research shows that this is impossible when people are dealing with people Instead intuitions and emotions have

significant power in the decision making process Neuroscience even shows that humans are incapable of switching off their emotions or intuitions when making decisions Therefore intuition and emotions as evolutionary achievements of human beings should be looked at more closely to use the wisdom they offer This book provides an insight into the current state of research on rational analytical procedures in personnel selection and complements this with research on intuitions and emotions in personnel diagnostics By integrating scientifically verifiable rational analytical decision making procedures with the inner experiential knowledge of people this book bridges two complementary ways of recognizing and making good decisions It demonstrates how intuitions are developed and used in different fields of practice and cultures and how scientific research results from rational analytical and intuitive emotional selection procedures are successfully integrated by practitioners

A Preparation Guide for the Assessment Center Method Tina Lewis Rowe, 2006 This book presents the concepts and describes the methods that have helped law enforcement officers at all ranks successfully prepare for participation in law enforcement assessment centers at the local county State and Federal levels An assessment center is a process that uses many techniques and assessors in deciding whether a participant shows the skills and knowledge to perform well in specific law enforcement positions One chapter explains what to expect in the assessment center experience as it describes assessment center guidelines and methods A chapter on planning for preparation and performance suggests how to structure study time the physical and psychological preparation required the use of advisors and mentors preparation resources rehearsals and exercises A chapter on center assessors rating methods and rating forms explains how assessment center decisions and scores are derived and what they mean Another chapter identifies and discusses the various skills and knowledge that are assessed at a center including communication counseling delegation discipline interpersonal sensitivity job knowledge motivation planning and coordination leadership management and problem solving and decision making The concluding chapter suggests how to demonstrate knowledge skill and attitude in the various center exercises

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