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Built To Win Creating A World Class Negotiating Organization

Lawrence Susskind



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Built to Win Lawrence Susskind, Hallam Movius, 2009-05-05 Companies that consistently negotiate more valuable agreements in ways that protect key relationships enjoy an important but often overlooked competitive advantage Until now most companies have sought to improve their negotiation outcomes by sending individuals to training workshops But this new groundbreaking book using real world examples from leading companies shows a more powerful and less expensive way to achieve this In Built to Win authors Susskind and Movius argue that negotiation must be a strategic core competency Drawing on their decades of training and consulting work as well as a robust theory of negotiation the authors provide a step by step model for building organizational competence They show why the approach of training and more training is a weak strategy The authors also describe the organizational barriers that so often plague even experienced negotiators and recommend ways of overcoming them Built to Win explains the crucial role that leaders must play in setting goals aligning incentives pinpointing metrics and supporting learning platforms to promote long term success A final chapter provides practical how to tools to help you start your own organizational improvement process This book will be invaluable to CEOs senior level managers HR business leaders human resource professionals sales and purchasing managers and others who negotiate regularly

Good for You, Great for Me Lawrence Susskind, 2014-06-03 You've read the classic on win win negotiating Getting to Yes but so have they the folks you are now negotiating with How can you get a leg up and win Win win negotiation is an appealing idea on an intellectual level Find the best way to convince the other side to accept a mutually beneficial outcome and then everyone gets their fair share The reality though is that people want more than their fair share they want to win Tell your boss that you've concocted a deal that gets your company a piece of the pie and the reaction is likely to be Maybe we need to find someone harder nosed than you who knows how to win We want the whole pie not just a slice However to return to an earlier era before win win negotiation was in fashion and seek simply to dominate or bully opponents into submission would be a step in the wrong direction and a public relations disaster By showing how to win at win win negotiating Lawrence Susskind provides the operational advice you need to satisfy the interests of your back table the people to whom you report He also shows you how to deal with irrational people whose vocabulary seems limited to no or with the proverbial 900 pound gorilla He explains how to find trades that create much more value than either you or your opponent thought possible His brilliant concept of the trading zone the space where you can create deals that are good for them but great for you while still maintaining trust and keeping relationships intact is a fresh way to re think your approach to negotiating The outcome is often the best of both possible worlds You claim a disproportionate share of the value you've created while your opponents still look good to the people to whom they report Whether the venue is business a family dispute international relations or a tradeoff that has to be made between the environment and jobs Susskind provides a breakthrough in how to both think about and engage in productive negotiations *Impact Negotiations Toolkit* Nuno

Delicado,2024-07-26 Discover the power of negotiation and how it can transform your life and the world with the Impact Negotiations Toolkit This comprehensive guide offers 55 powerful tools to navigate negotiations with confidence enabling you to achieve high value outcomes in all kinds of situations Drawing on decades of experience in teaching consulting and practicing negotiation it provides a systematic framework for mastering the art of negotiation With clear explanations real world examples and pragmatic tools and exercises you will learn how to Adopt empowering mindsets Challenge limiting beliefs and empower yourself to take the lead and get what you want Prepare with the Negotiation Canvas Use a structured tool to confidently and systematically prepare and negotiate great deals Connect through a solid bridge Master the art of positive communication to learn and build strong relationships by connecting with others with deep empathy and understanding Create high impact deals Craft compelling proposals that creatively address the true needs and interests of all parties in order to maximize value for yourself and others Choose the best way forward Develop and evaluate potential alternatives and commitments to make robust decisions that align with long term goals Apply impact and learn Implement the toolkit s tools and strategies to achieve real world results and continuously improve negotiation skills through deliberate practice and reflection The time to unlock your negotiation potential is now Order your copy of the Impact Negotiations Toolkit and embark on a journey toward transformative success in all areas of your life

Creative Solutions to Global Business Negotiations, Third Edition Claude Cellich,2020-12-24 Practical and user friendly the author describes all the key elements needed to negotiate deals that are doable profitable and sustainable Based on decades of teaching and consultancies around the world the author provides a useful guide for business executives operating in today s digitalized global economy This latest edition will help readers enhance their preparation anticipate objections create value for tangibles intangibles and avoid cultural blunders to reach mutually beneficial outcomes By sharpening negotiation skills business executives will be able to interact more effectively with their counterparts in the fast changing global business environment and the rising influence of third parties Practical and user friendly the author describes all the key elements needed to negotiate deals that are doable profitable and sustainable

Negotiation Excellence: Successful Deal Making (2nd Edition) Michael Benoliel,2014-09-16 Negotiation Excellence Successful Deal Making is written by leading negotiation experts from top rated universities in the US and in Asia and its objective is to introduce readers to the theory and best practices of effective negotiation The book includes chapters ranging from preparing and planning for successful negotiations building relationships and establishing trust between negotiators negotiating creatively to create mutual value and win win situations understanding and dealing with negotiators from different cultures to managing ethical dilemmas In addition to emphasizing the link between theory and practice the book includes deal examples such as Renault Nissan alliance mega merger between Arcelor and Mittal Steel Kraft Foods acquisition of Cadbury PLC Walt Disney Company s negotiation with the Hong Kong government and Komatsu a Japanese firm s negotiation with Dresser an American firm Following the success of the first

edition the second edition re emphasizes the spirit of linking theory to practice with two new chapters on emotions in negotiation and the Indian negotiation style **Negotiating Public Health in a Globalized World** David Fairman,Diana Chigas,Elizabeth McClintock,Nick Drager,2012-01-04 Negotiating Public Health in a Globalized World provides health policy makers with practical information and tools for negotiation to help them create better international health agreements and programs **Executive Diplomacy and the Art of Strategic Negotiations** Marc Burbridge,2020-11-02 Executive Diplomacy and the Art of Strategic Negotiations By Marc Burbridge What does it take for a manager or executive to be something more than just another in the myriad of those who make up corporate leadership or for a corporate culture to be more than just one more follow me This book provides a new fresh look at how things can be and it does so by simple taking a few lessons from the ancient art of diplomacy and applying them to the Executive Diplomat and a corporate culture described as Executive Diplomacy Typically corporate executives are taught and encouraged to be assertive bordering on aggressive and so they often are They do so without realizing that one can easily be assertive while failing to be effective In the same manner they celebrate the signing of a contract while ignoring that the objective is not the signing of the contract but rather its effective implementation Often their bonus blinds them from the value of a more diplomatic approach a more lucrative one We invite the reader to step beyond yesterday and explore something new and innovative where empowered executive alignment opens the pathway to a more meaningful corporate culture and better results in high value strategic negotiations in the new reality We suggest you start with the Preface of this book or by visiting www.executivediplomacy.org

The Art of Negotiation Michael Wheeler,2013-10-08 Shedding new light on the improvisational nature of negotiation explains how diplomats deal makers and Hollywood producers apply their best practices to everyday transactions **The Internet of People, Things and Services** Claire Simmers,Murugan Anandarajan,2018-03-19 The transformational technologies of the Internet Web compound continue to exert a vast and readily apparent influence on the way we live and work In recent times internet penetration is now very high in most parts of the world impacting the context and content of the workplace and the boundary between work and private life is even more porous Not only has the reach increased but the technologies to access the Internet Web have further evolved towards increasing portability The hardware evolution from desktops to laptops to mobile technologies phones tablets watches eyeglasses marches forward The increasing mobility and 24 7 accessibility offers the opportune time to revisit the transformations occurring Today the Internet consists of billions of digital devices people services and other physical objects with the potential to seamlessly connect interact and exchange information about themselves and their environment Organizations now use these digital devices and physical objects to produce and consume Internet based services This new Internet ecosystem is commonly referred to as the Internet of People Things and Services IoPTS In this follow up to their 2006 volume Simmers Anandarajan examine how The Internet of People Things and Services IoPTS transforms our workplaces Information and communications technology ICT expansion from

desktops to laptops to ubiquitous smart objects that sense and communicate directly over the internet the IoPTS offers us the opportune time to revisit how the Internet transforms our workplaces *Entrepreneurial Negotiation* Samuel

Dinnar, Lawrence Susskind, 2018-08-16 The great majority of startups fail and most entrepreneurs who have succeeded have had to bounce back from serious mistakes Entrepreneurs fumble key interactions because they don't know how to handle the negotiation challenges that almost always arise They mistakenly believe that deals are about money when they are much more complicated than that This book presents entrepreneurship as a series of interactions between founders partners potential partners investors and others at various stages of the entrepreneurial process from seed to exit There are plenty of authors offering tips on how to succeed as an entrepreneur but no one else scrutinizes the negotiation mistakes that successful entrepreneurs talk about with the authors As Dinnar and Susskind show learning to handle emotions manage uncertainty cope with technical complexity and build long term relationships are equally or even more important This book spotlights eight big mistakes that entrepreneurs often make and shows how most can be prevented with some forethought It includes interviews with high profile entrepreneurs about their own mistakes It also covers gender biases cultural challenges and when to employ agents to negotiate on your behalf Aspiring and experienced entrepreneurs should pay attention to the negotiation errors that even the most successful entrepreneurs commonly make

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