



HEALTHCARE

Benchmarking In Hospitals: More Than a Scorecard

by Victor E. Sower

If you look at many hospitals' websites and other resources they make publicly available, you will often see charts, graphs or tables showing hospital performance on some metric compared with a national standard.

An example is Table 1, which was taken from a hospital website and compares patient satisfaction in numerous areas with the national average. The hospital highlighted the areas in which it exceeded the national average.

In 50 Words Or Less

- Benchmarking should not just involve comparing your hospital with national averages; it should involve looking at best in class hospitals and finding out what they do.
- Hospitals shouldn't limit their benchmarking to just the healthcare industry; there's much to learn from the service industry, too.

TABLE 1 Benchmarking Outcome Measures

Item	Our hospital	National average
Overall patient satisfaction	84.9	82.5
Check-in	82.0	79.0
Nurses	79.3	84.4
Doctors	84.1	85.4
Tests	85.5	85.8
Family or friends	88.9	85.5
Waiting time	83.6	87.5

Black: Our hospital lower than national average
Blue: Our hospital higher than national average

The term "benchmarking" is often mentioned in hospital quality literature, but the process of benchmarking is often misunderstood. True benchmarking is not simply comparing outcome measures with industry averages.

ASQ defines benchmarking as "a technique in which a company measures its performance against that of best in class companies, determines how those companies achieved their performance levels and uses the information to improve its own perfor-

Benchmarking For Hospitals Benchmarking For Hospitals

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Unveiling the Power of Verbal Art: An Mental Sojourn through **Benchmarking For Hospitals Benchmarking For Hospitals**

In a world inundated with monitors and the cacophony of quick connection, the profound power and emotional resonance of verbal artistry usually fade into obscurity, eclipsed by the constant onslaught of noise and distractions. Yet, nestled within the musical pages of **Benchmarking For Hospitals Benchmarking For Hospitals**, a charming function of fictional beauty that impulses with raw thoughts, lies an remarkable trip waiting to be embarked upon. Written by way of a virtuoso wordsmith, that mesmerizing opus instructions visitors on a mental odyssey, lightly exposing the latent possible and profound affect embedded within the delicate internet of language. Within the heart-wrenching expanse of this evocative analysis, we will embark upon an introspective exploration of the book is key styles, dissect their interesting publishing fashion, and immerse ourselves in the indelible impression it leaves upon the depths of readers souls.

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