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Business Process Change Management

ARIS in Practice

Foreword by Michael Hammer



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Mathias Kirchmer

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approaches for the design of modern organizational and information systems The conscious treatment of business processes as significant corporate assets has facilitated substantial improvements in organizational performance but is also used to ensure the conformance of corporate activities This Handbook presents in two volumes the contemporary body of knowledge as articulated by the world's leading BPM thought leaders This second volume focuses on the managerial and organizational challenges of Business Process Management such as strategic and cultural alignment governance and the education of BPM stakeholders As such this book provides concepts and methodologies for the integration of BPM Each chapter has been contributed by leading international experts Selected case studies complement their views and lead to a summary of BPM expertise that is unique in its coverage of the most critical success factors of BPM **High Performance Through Process Excellence** Mathias Kirchmer, 2011-08-22 Continuously changing customer and market requirements as well as new developments in information technology have become a dominating factor in today s business environment To be successful enterprises have to adapt quickly to new opportunities and threats They have to take smart decision and execute fast Innovation and agility become important success factors The Management of Process Excellence MPE is the main enabler It helps achieving immediate benefits while building lasting process management capabilities MPE links strategy with people and technology based execution Service Oriented Architectures SOA Web 2 0 or cloud computing support this approach The right process governance including centers of excellence and knowledge assets in form of reference models increase the delivered value again The resulting next generation enterprise is ready for long term success The book discusses how business process management delivers real value in private and public sector organizations around the world It addresses executives and managers as well as educators and students From Strategy to Execution Daniel Pantaleo, Nirmal Pal, 2008-02-22 This insightful book presents new and innovative business models that are increasingly becoming a key to business success in a rapidly changing world It details new and appropriate analytics frameworks insights and forecasts for strategy and execution At the intersection of disruptive and accelerated change business leaders around the world are trying to embrace change and incorporate innovative business models in the basics of their businesses Increasing emphasis is being placed on rethinking how customer value is developed and delivered rethinking the profit formula and the financial model and making corresponding changes to the core resources *Implementation of Changes in Chinese* Organizations Ruth Alas, 2014-01-23 There are no commonly accepted theories of change that have been developed for China or countries in transition This book is an attempt to bridge that gap and provide a model which takes into account the specifics of organizational changes in Chinese organizations It looks at various aspects of change implementation in Chinese organizations including the types the process the readiness to change and ethical issues Theoretical framework is created for analysing changes in China Information is provided about types of changes in Chinese organizations Process of implementation of change in Chinese organizations is analysed Crisis Management in Chinese Organizations Ruth

Alas, Junhong Gao, 2011-12-15 Provides the theoretical framework on how to manage crises in organizations. The author connects crisis management theories with practical examples from Chinese companies and how they contribute to better crisis management not only in Chinese organizations but also in organizations from other countries. High Performance Through Business Process Management Mathias Kirchmer, 2017-03-09 This management book presents value driven business process management as a successful discipline to turn strategy into people and technology based execution quickly and at minimal risk It shows how to achieve high performance successfully in a digital business environment Static business models do not keep pace with the dynamic changes in our digital world Organizations need a management approach that fits this environment and capitalizes on its opportunities while minimizing the related risks They need to execute their business strategy fast and reliably In effect they have to know how and when to modify or enhance their business processes which processes are the best candidates for intervention and how to move rapidly from strategy to execution This means organizations need to establish business process management as a real management discipline The importance of process innovation digital technology and people aspects process governance internationalization emerging processes and the unique situation in mid market organizations are some of the key topics discussed in this book It ends with a comprehensive case study and a discussion about what process engineers can learn from jazz musicians

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