

Bounded rationality and public policy: Herbert A. Simon and the decisional foundation of collective choice¹

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Abstract. By 1958, a model of human behavior capable of serving as the micro-level foundation for organizational and policy studies was in place, due primarily to the efforts of Herbert Simon, organization theorist James March, and computer scientist Allen Newell. Yet the fundamentals of that model, the *behavioral model of choice*, to this date have not been fully incorporated into policy studies and organizational analyses. The 'Simon program' remains incomplete. Much analysis continues to rely on thick or thin models of rational maximization. As is well-known, the behavioral model of choice links to organizational processes better than rational actor assumptions. But the behavioral model of choice also predicts distributions of organizational and policy outputs in a superior fashion, and need not draw in extraneous descriptive facets of human behavior to the analysis. As Herb Simon did beginning in 1945 until his death in 2001, I continue to advocate a solid behavioral base for the analysis of political and economic systems.

Introduction

Public policies are binding, authoritative collective choices. The study of public policy addresses how the thoughts and actions of people are translated into such collective decisions, and how those decisions impact the collectivity. So the study of public policies must address, directly or indirectly, issues in human cognition.

Most of us studying public policy, whether in a theoretical or applied vein, care little about the fine details of the specifics of human cognition; we are quite content to leave that to biologists, psychologists, and cognitive scientists. **What we do need, however, is a model of the bases of human behavior in organizations.** That model must fulfill three criteria: first it must do no harm (it should not mislead); second, it must allow us to move between individual level processes and organizational processes in a more or less seamless manner; and third, it should be efficient, in that it does not drag in specifics of human behavior that are not needed to understand the policymaking process.²

In this paper I show how the model of bounded rationality, as initially articulated by Herbert A. Simon and expanded by Simon, organizational theorists such as James A. March, and cognitive scientists, especially Allen Newell, serves such a purpose. As such, I address a common complaint of many social scientists that, because bounded rationality is open-ended and supposedly ill-defined, it cannot serve as a firm foundation for connecting individual behavior and collective choice. On the contrary, I show that **it is**

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Alistair Munro



Bounded Rationality And Public Policy Bounded Rationality And Public Policy:

Bounded Rationality and Public Policy Alistair Munro, 2009-06-10 This book is about bounded rationality and public policy It is written from the perspective of someone trained in public economics who has encountered the enormous literature on experiments in decision making and wonders what implications it has for the normative aspects of public policy Though there are a few new results or models to a large degree the book is synthetic in tone bringing together disparate literatures and seeking some accommodation between them It has had a long genesis It began with a draft of a few chapters in 2000 but has expanded in scope and size as the literature on behavioural economics has grown At some point I realised that the geometric growth of behavioural search and the arithmetic growth of my writing were inconsistent with an ambition to be exhaustive As such therefore I have concentrated on particular areas of behavioural economics and bounded rationality The resulting book is laid out as follows Chapter 1 provides an overview of the rest of the book goes through some basic definitions and identifies themes *Routledge Handbook of Public Policy* Eduardo Araral, 2013 This Handbook provides a comprehensive global survey of the policy process Written by an outstanding line up of distinguished scholars and practitioners the Handbook covers all aspects of the policy process including Theory from rational choice to the new institutionalism Frameworks network theory advocacy coalition and development models Key stages in the process formulation implementation and evaluation Agenda setting and decision making The roles of key actors and institutions This is an invaluable resource for all scholars graduate students and practitioners in public policy and policy analysis Publisher description **Handbook of Public Policy** B Guy Peters, Jon Pierre, 2006-07-20 The new handbook by Peters and Pierre provides an invaluable addition to the literature It offers new scholars and practitioners a means to navigate many of the complex theoretical and practical issues in contemporary policy analysis Mark Considine University of Melbourne The public policies of governments affect the lives and livelihoods of citizens every day in every country around the world This handbook provides a comprehensive review and guide to the study theory and practice of public policy today Section One Making Policy introduces the policy making process the means by which public policies are formulated adopted and implemented and serves to review the many competing conceptualizations within the field Section Two Substantive Policy Areas focuses on a number of substantive policy areas to consider both diversity and commonalities across different sectoral policy areas Section Three Evaluating Public Policy addresses issues of policy analysis more directly and assesses successes and failures in public policy in an attempt to answer the question what is good policy The concluding chapter considers the different disciplinary contributions to the research and study of public policy both retrospectively and prospectively Drawing contributions from leading academics and policy analysts from around the world the handbook illustrates the changing role of governments vis-à-vis the public and private sector and the different policy actors national and international governmental and non-governmental involved in the policy making process It will be an essential companion for all advanced undergraduates

graduates academics and practitioners across public policy and public administration public management government and political science

Public Policy Analysis William N. Dunn, 2015-07-22 Dunn presents a problem oriented integrated multidisciplinary synthesis of concepts and methods of public policy analysis The text draws from political science public administration economics decision analysis and social and political theory

The Public Policy Theory Primer Kevin B. Smith, Christopher Larimer, 2018-05-15 Public policy is a broad and interdisciplinary area of study and research in the field tends to reflect this Yet for those teaching and studying public policy the disjointed nature of the field can be confusing and cumbersome This text provides a consistent and coherent framework for uniting the field of public policy Authors Kevin B Smith and Christopher W Larimer offer an organized and comprehensive overview of the core questions and concepts major theoretical frameworks primary methodological approaches and key controversies and debates in each subfield of policy studies from the policy process and policy analysis to program evaluation and policy implementation The third edition has been updated throughout to include the latest scholarship and approaches in the field including new and expanded coverage of behavioral economics the narrative policy framework Fourth Generation implementation studies the policy regime approach field experiments and the debate of program versus policy implementation studies Now with an appendix of sample comprehensive exam questions The Public Policy Theory Primer remains an indispensable text for the systematic study of public policy

American Public Policy B. Guy Peters, 2018-08-02 This is an in depth yet quite accessible overlook of public policy in the United States With this updated version Peters text keeps up with the ever changing world of American public policy while still giving students the tools to better understand this process Michael E Bednarczuk University of Wisconsin Milwaukee This updated edition of American Public Policy provides a comprehensive yet accessible overview of the policy making process from procedural approaches and policy instruments to in depth analysis of specific policy issues The Eleventh Edition considers how policy has been impacted by recent economic and political developments Not shying away from the complexity of governmental procedure Peters ensures that the mechanisms of the policy process are understandable through insightful discussions of topical policy areas Give your students the SAGE edge SAGE edge offers a robust online environment featuring an impressive array of free tools and resources for review study and further exploration keeping both instructors and students on the cutting edge of teaching and learning Learn more at edge.sagepub.com/peters11e Bundle American Public Policy 11e with any of the following texts for only 5 more Issues for Debate in American Public Policy 19e Use bundle ISBN 978 1 5443 4592 5 The CQ Press Writing Guide for Public Policy Use bundle ISBN 978 1 5443 4141 5

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