

The Addison Wesley Signature Series

THE SCRUM FIELD GUIDE

AGILE ADVICE FOR YOUR FIRST YEAR
AND BEYOND

SECOND EDITION

MITCH LACEY



Forewords by Jeff Sutherland and Kenneth S. Rubin

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Agile Field Guide:

The Scrum Field Guide Mitch Lacey, 2015-12-22 Thousands of organizations are adopting Scrum to transform the way they execute complex projects in software and beyond This guide will give you the skills and confidence needed to deploy Scrum resulting in high performing teams and satisfied customers Drawing on years of hands on experience helping companies succeed Certified Scrum Trainer CST Mitch Lacey helps you overcome the major challenges of Scrum adoption and the deeper issues that emerge later Extensively revised to reflect improved Scrum practices and tools this edition adds an all new section of tips from the field Lacey covers many new topics including immersive interviewing collaborative estimation and deepening business alignment In 35 engaging chapters you ll learn how to build support and maximize value across your company Now part of the renowned Mike Cohn Signature Series on agile development this pragmatic guide addresses everything from establishing roles and priorities to determining team velocity setting sprint length and conducting customer reviews Coverage includes Bringing teams and new team members on board Creating a workable definition of done Planning for short term wins and removing impediments to success Balancing predictability and adaptability in release planning Running productive daily scrums Fixing failing sprints Accurately costing projects and measuring the value they deliver Managing risks in dynamic Scrum projects Prioritizing and estimating backlogs Working with distributed and offshore teams Institutionalizing improvements and extending agility throughout the organization Packed with real world examples straight from Lacey s experience this book will be invaluable to anyone transitioning to Scrum seeking to improve their early results or trying to get back on track

The Scrum Field Guide Mitch Lacey, 2012-03-12 Thousands of IT professionals are being asked to make Scrum succeed in their organizations including many who weren t involved in the decision to adopt it If you re one of them The Scrum Field Guide will give you skills and confidence to adopt Scrum more rapidly more successfully and with far less pain and fear Long time Scrum practitioner Mitch Lacey identifies major challenges associated with early stage Scrum adoption as well as deeper issues that emerge after companies have adopted Scrum and describes how other organizations have overcome them You ll learn how to gain quick wins that build support and then use the flexibility of Scrum to maximize value creation across the entire process In 30 brief engaging chapters Lacey guides you through everything from defining roles to setting priorities to determining team velocity choosing a sprint length and conducting customer reviews Along the way he explains why Scrum can seem counterintuitive offers a solid grounding in the core agile concepts that make it work and shows where it can and shouldn t be modified Coverage includes Getting teams on board and bringing new team members aboard after you ve started Creating a definition of done for the team and organization Implementing the strong technical practices that are indispensable for agile success Balancing predictability and adaptability in release planning Keeping defects in check Running productive daily standup meetings Keeping people engaged with pair programming Managing culture clashes on Scrum teams Performing emergency procedures to get sprints back on track

Establishing a pace your team can truly sustain Accurately costing projects and measuring the value they deliver Documenting Scrum projects effectively Prioritizing and estimating large backlogs Integrating outsourced and offshored components Packed with real world examples from Lacey s own experience this book is invaluable to everyone transitioning to agile developers architects testers managers and project owners alike **The Agilist's Guidebook - a reference for agile transformation** CHANDAN LAL PATARY,2019-01-24 The Agilist s Guidebook A Reference for Organizational Agile Transformation this workbook is for all Agilist who choose to enable organizational agile transformation Competitive pressure and fundamental changes will remain the hallmark of the business environment Thus the need for new and upgraded skills will continue Lifelong learning is not simply an educational concept it is a business necessity This workbook has emphasized pragmatic challenges we come across during agile transformation and how we can fortify ourselves to surmount all these challenges This workbook consists of five distinct areas like Organizational coaching the overall mindset of the team members Leadership capability Building a high performance team Organization development Structure and Culture These five pillars are five elements of the Panch Bhoota Model If these five elements are not purified or malfunctions we become ill As an organization is not a machine it is an organism leaders have to take care of these five elements by learning about them and strengthening these elements so that the organization does not get affected by a foreign threat much like a virus or a bacteria The political economic social technological legal environment can threaten an organizations survival When the organization is stable in these five elements it can cope with any challenge thrown by the external environment This workbook will feature some of the challenges and approaches in handling these areas This workbook will guide the reader to evaluate their present skills and take action wherever improvement is desired The author has highlighted many Mindmaps checklist thought provoking questions for the readers to reflect on and take action and has emphasized many case studies in this book to make the book practical for the reader The author had shared many theoretical concepts for the reader to do further research in and enhance learning in those areas This workbook is a compendium means it is a compilation of concise but detailed information about a specific subject in this case Organizational Agile transformation

Field Guide to the Birds of East Asia Mark Brazil,2020-01-23 This is the first single volume guide ever devoted to the eastern Asian avifauna The eastern Asian region centring especially on the major islands off the continental coast including Japan and Taiwan and the immediately adjacent areas of the Asian continent from Kamchatka in the north and including the Korean Peninsula are an important centre of endemism Birds endemic to this region include representatives of many of the major families from the world s largest eagle Steller s Sea Eagle to the tiny Formosan Firecrest The east Asian continental coast and the offshore islands also form one of the world s major international bird migration routes especially for waterfowl shorebirds and raptors while the east Asian continental mainland itself is home to a wide range of species little known to western ornithologists such as Scaly sided Merganser Oriental Stork and Mugimaki Flycatcher The guide features the most

up to date text available which in conjunction with extensive colour plates throughout facilitates the field identification of all of the species known from the region Colour distribution maps enhance the text by providing a visual analysis of the summer winter and migratory ranges of all species

The Scrum Master Guidebook CHANDAN LAL PATARY,2019-12-07 Choose to be a Master Scrum Master Prepared to establish yourself fit for 21st centuries Digital Transformation it is a business essential This Guidebook has emphasized the pragmatic challenges a Scrum Master comes across during software solution development and how Scrum Master can fortify themselves to surmount all these challenges This Guidebook consists of seven distinct areas like Communication Creativity Companionability Competent Team formation Change agents Charismatic leadership and Catalyst These seven pillars are seven elements of the Seven Chakra Model 7C chakras empowers scrum masters to obtain individual agility If these Seven chakras are not purified or malfunctions we develop into disordered or function inadequately As an Organization is not a machine it is an Organism Scrum Masters have to take care of these Seven elements by learning about them and strengthening these elements so that the Individuals does not get affected much by external challenges The author has emphasized many challenging use cases thought provoking questions for the readers to reflect on and take action and has cited many case studies in this book to make the volume pragmatic for the reader The author had shared many theoretical concepts for the reader to work out further research and enhance learning in those areas so that the reader can become fit for Master Scrum Master

The Art of Agile Development James Shore,Shane Warden,2021-10-12 Most companies developing software employ something they call Agile But there s widespread misunderstanding of what Agile is and how to use it If you want to improve your software development team s agility this comprehensive guidebook s clear concrete and detailed guidance explains what to do and why and when to make trade offs In this thorough update of the classic Agile how to guide James Shore provides no nonsense advice on Agile adoption planning development delivery and management taken from over two decades of Agile experience He brings the latest ideas from Extreme Programming Scrum Lean DevOps and more into a cohesive whole Learn how to successfully bring Agile development to your team and organization or discover why Agile might not be for you This book explains how to Improve agility create the conditions necessary for Agile to succeed and scale in your organization Focus on value work as a team understand priorities provide visibility and improve continuously Deliver software reliably share ownership decrease development costs evolve designs and deploy continuously Optimize value take ownership of product plans budgets and experiments and produce market leading software

Cloud Native Transformation Pini Reznik,Jamie Dobson,Michelle Gienow,2019-12-05 In the past few years going cloud native has been a big advantage for many companies But it s a tough technique to get right especially for enterprises with critical legacy systems This practical hands on guide examines effective architecture design and cultural patterns to help you transform your organization into a cloud native enterprise whether you re moving from older architectures or creating new systems from scratch By following Wealth Grid a fictional company you ll

understand the challenges dilemmas and considerations that accompany a move to the cloud Technical managers and architects will learn best practices for taking on a successful company wide transformation Cloud migration consultants Pini Reznik Jamie Dobson and Michelle Gienow draw patterns from the growing community of expert practitioners and enterprises that have successfully built cloud native systems You ll learn what works and what doesn t when adopting cloud native including how this transition affects not just your technology but also your organizational structure and processes You ll learn What cloud native means and why enterprises are so interested in it Common barriers and pitfalls that have affected other companies and how to avoid them Context specific patterns for a successful cloud native transformation How to implement a safe evolutionary cloud native approach How companies addressed root causes and misunderstandings that hindered their progress Case studies from real world companies that have succeeded with cloud native transformations

Field Guide to Grasshoppers, Katydid, and Crickets of the United States John L. Capinera, Ralph D. Scott, Thomas Jefferson Walker, 2004 Black and white drawings highlight distinguishing characteristics of some of the more difficult to identify species Sonograms provide a graphic representation of the insects distinctive sounds

Agile Project Management For Dummies Mark C. Layton, Steven J. Ostermiller, Dean J. Kynaston, 2025-05-23 Put agile techniques into practice to boost your efficiency and effectiveness Agile Project Management For Dummies introduces you to the planning and execution approaches that can help you complete projects more quickly with higher quality and using fewer resources For companies in any industry not just software development agile project management reduces waste and increases transparency while addressing customers ever changing requirements This book lays out the principles and practices of agile techniques in jargon free language that anyone can understand You ll learn all the important terms tools and concepts so you can infuse agility into your projects right away Create a product roadmap and prepare for product launches with ease thanks to this Dummies guide Discover why agile techniques are so popular with many of the world s most successful businesses Use agile principles to manage the scope time cost team dynamics quality and risk of any project Learn how Inclusion makes organizations more agile and create an agile friendly culture of flexibility and productivity within your team and organization Explore how the agile world is changing with new developments like artificial intelligence Agile Project Management For Dummies is great for project and product managers as well as anyone in any industry who wants get up to speed on how to be more agile

Product Management in Practice Matt LeMay, 2022-05-16 Product management has become a critical function for modern organizations from small startups to corporate enterprises And yet the day to day work of product management remains largely misunderstood In theory product managers are high flying visionaries who build products that people love In practice they re hard working facilitators who bring clarity and focus to their teams In this thoroughly revised and expanded edition Matt LeMay provides real world guidance for current and aspiring product managers Updated for the era of remote and hybrid work this book provides actionable answers to product management s most persistent and

confounding questions starting with What exactly am I supposed to do all day With this book you ll learn What the day to day work of product management entails and how to excel at it Why no job title or description will resolve the ambiguity of your role How to bridge the false dichotomy between strategy and execution Why the temptation to focus on decks and documentation can be bad for your team and for you How to prioritize your time and pick your battles

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