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Basic Field Manual Signal Communication 1942

Tao Wei

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with no apparent difficulty Changing task organization in the face of the enemy is a complex undertaking affecting command relationships logistics and every other staff function Despite the potential for introducing unwanted friction the shifting of units from one headquarters to another was a common practice in the European theater in 1944 How were these newly formed units able to display the flexibility to integrate effectively while engaged in combat This monograph proposes operational flexibility resulted from a unique American way of war developed during the interwar period by veterans of the First World War Three factors common doctrine carefully selected leaders and an effective organizational structure provided senior commanders the organizational flexibility they required in combat Without this flexibility the Army would have had difficulty executing its breakout from the Normandy bridgehead pursuing the retreating German forces across France and quickly thwarting the Nazi offensive in the Ardennes at the end of 1944

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