

A Gower Book

A Short Guide to
**Operational
Risk**

DAVID TATTAM



SHORT GUIDES TO BUSINESS RISK SERIES

A Short Guide To Operational Risk A Short Guide To Operational Risk

David Hillson, Ruth Murray-Webster



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A Short Guide to Facilitating Risk Management
Ruth Murray-Webster, Penny Pullan, 2017-03-02 Many organisations have spent small fortunes to set up risk processes and supporting tools which then fail to deliver the expected value This is because rational processes don't work well when trying to get groups of people to agree what is risky why and what to do about it If you need to make sound decisions in important but risky situations work with groups to identify prioritise and respond to risks deliver value and along the way ensure the credibility of the process and the resilience of your organisation *A Short Guide to Facilitating Risk Management* is for you It sets out a very practical approach to how the risk management process can deliver value through effective facilitation It brings together Ruth Murray Webster's expertise in the human aspects of risk and risk attitude and

Penny Pullan's wide experience of the facilitation of project workshops to cover five main areas avoiding pitfalls how to make sure you are better prepared better able to use your knowledge with groups and better able to avoid unsupported or skewed results an understanding of risk management to refresh your own knowledge and provide the basis for knowledge and ideas you can share with your group's understanding your role whether you are a full time facilitator or a line manager with the need to improve risk management you'll learn the skills you need and gain an understanding of how best to develop them tried and tested tips for each step of the risk management process proven practices showing how you can use the right mix of workshops small groups and individual work to keep people engaged and get results running risk workshops the whole area of making workshops work This book is illustrated with practical examples from the authors experience and their findings from interviews and surveys to help you get the best from your groups when they're working together both face to face and virtually

A Short Guide to Political Risk Robert McKellar, 2017-05-15 In a competitive and increasingly internationalised business world many companies rely on the high risk reward ratio of operating in unstable areas Those companies willing to engage in emerging or developing countries can often be exposed to a politically volatile environment over which they have little control Political risk therefore is one of the most hazardous challenges that an international business can face In *A Short Guide to Political Risk* you will find a business centric introduction to political risk that will familiarise international managers with the concept and accelerate the learning curve towards proficient and coherent political risk management Robert McKellar explores the key political risks that companies have faced in the recent past and current trends in the evolution of the political risk landscape the concept of political risk and its constituent elements models and approaches for assessing political risk the principal options for managing political risk and suggestions for organisational structures to ensure a coherent and consistent approach as well as wider issues that a company needs to consider in developing its own attitude and philosophy on political risk *A Short Guide to Political Risk* is an essential introductory guide for risk managers and for all senior managers concerned with their organisation's global performance and reputation

A Short Guide to Fraud Risk Martin Samociuk, 2017-05-15 *A Short Guide to Fraud Risk* is for anyone who needs to better understand fraud risks either company wide or in a specific business unit directors and managers who would like to add value by building fraud resistance into their organization and to demonstrate to shareholders regulators or other stakeholders that they are managing fraud risks rather than just reacting to incidents regulators auditors and compliance professionals who need to assess the effectiveness of an organisation's fraud prevention measures The book gives a concise but thorough introduction to the risk of fraud based on a six element strategy It includes practical steps to assess and treat fraud risks across an organisation including those relating to executive directors It also provides practical steps to develop fraud awareness across an organisation and how to implement an effective fraud detection and incident management program The application of the principles is illustrated with example documents and numerous case studies aimed at

assisting the reader to implement either individual elements or a complete fraud risk management strategy

A Short Guide to Procurement Risk Richard Russill, 2017-05-15 Increasingly top executives view supply markets as sources of competitive advantage and as means of achieving strategic objectives Procurement is the management activity that makes this happen and this process depends on a superior risk management capability if it is to be effective Yet despite its importance Procurement Risk Management is surprisingly under developed Recent Global Risk surveys have pinpointed Supply Chain Vulnerability as one of the four key global risks for the next decade What is less well known is that this is only half of the story risk exposures also exist inside the company and can be just as damaging No company is an island it needs suppliers as well as customers Conventional wisdom puts great emphasis on managing certain aspects of business such as customers operations strategy and finances Typically however much less regard is paid to external suppliers and the risks present in dealing with them As a minimum suppliers are the sources of materials services and expert attention which enable the company to feed its business model When done well a risk aware procurement process provides the bonus of competitive advantage with the ability to capitalise on the occurrence of unexpected events This short guide explains just how to do it Each chapter explores the topic in hand outlines the risks and the remedies available and offers guidance on the principles and risk prevention

A Short Guide to Climate Change Risk Nigel Arnell, 2017-03-02 Climate change poses a risk to business operations and to markets and a poor business response to this risk can lead to reputational damage or worse At the same time climate change can bring opportunities for some businesses In this addition to Gower's series of Short Guides to Business Risk Professor Arnell one of the world's leading experts in the field reviews this critical area of risk posed to businesses and other organisations by climate change and considers how they can respond to this threat A Short Guide to Climate Change Risk focuses on the impacts and consequences of climate change rather than on business use of energy or business and sustainability issues The author examines the advantages and disadvantages of different approaches to addressing these risks with international case study examples With chapters on the nature science and politics of climate change on the assessment and management of climate change risks and recommendations for incorporating climate change risks into a Company Risk Management System this concise guide serves the needs of business students and practitioners across a wide range of sectors public and private

A Short Guide to Equality Risk Tony Morden, 2017-03-02 A Short Guide to Equality Risk analyses the concepts theories and issues associated with the implementation in organisations and the service environment of an Equality Diversity and Discrimination EDD Agenda Whether from a business political social legal or medical view the risks of failure of EDD compliance are escalating be it in terms of cost the possibility of damage to reputation or the potential for loss of government or public sector contracts Using the insights and specialised medico legal knowledge he has acquired in the course of successfully defending his own rights Tony Morden examines the subject from leadership governance management opportunity and performance oriented perspectives By using case studies and drawing

on a growing body of international experience the author analyses components of an EDD Agenda equality diversity opportunity and discrimination and examines issues and dilemmas associated with implementing such an agenda He offers a strategic and performance oriented overview of the issues of leadership prioritisation management process managing architectures and the application of performance and risk management concepts Written from a scholarly perspective but in a practitioner oriented and reader friendly manner this addition to the series of short guides to business risk provides a credible strategic and implementation based overview of what is becoming a critically important politically sensitive and high risk subject

A Short Guide to Risk Appetite David Hillson, Ruth Murray-Webster, 2017-03-02 How much risk should we take A Short Guide to Risk Appetite sets out to help all those who need to decide how much risk can be taken in a particular risky and important situation David Hillson and Ruth Murray Webster introduce the RARA Model to explain the complementary and central roles of Risk Appetite and Risk Attitude and along the way they show how other risk related concepts fit in Risk thresholds are the external expression of inherent risk appetite and the challenge is how to set the right thresholds By progressively deconstructing the RARA Model the authors show that the essential control step is our ability to choose an appropriate risk attitude The book contains practical guidance to setting risk thresholds that take proper account of the influences of organisational risk culture and the individual risk preferences of key stakeholders Alongside this individuals and organisations need to choose the risk attitude that will optimise their chances of achieving the desired objectives

A Short Guide to Reputation Risk Garry Honey, 2017-05-15 Does your organization have a good or bad reputation and who takes responsibility for it Whether viewed as an intangible asset or potential liability damage to reputation can be costly In the private sector loss of investor confidence can dent corporate value in the public sector loss of public trust can lead to political change How can anyone protect reputation from damage

Reviewing **A Short Guide To Operational Risk A Short Guide To Operational Risk**: Unlocking the Spellbinding Force of Linguistics

In a fast-paced world fueled by information and interconnectivity, the spellbinding force of linguistics has acquired newfound prominence. Its capacity to evoke emotions, stimulate contemplation, and stimulate metamorphosis is really astonishing. Within the pages of "**A Short Guide To Operational Risk A Short Guide To Operational Risk**," an enthralling opus penned by a very acclaimed wordsmith, readers set about an immersive expedition to unravel the intricate significance of language and its indelible imprint on our lives. Throughout this assessment, we shall delve in to the book is central motifs, appraise its distinctive narrative style, and gauge its overarching influence on the minds of its readers.

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