

AGILE IT ORGANIZATION DESIGN

FOR DIGITAL TRANSFORMATION AND CONTINUOUS DELIVERY



SRIRAM NARAYAN

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Agile IT Organization Design Sriram Narayan, 2015-06-11 Design IT Organizations for Agility at Scale Aspiring digital businesses need overall IT agility not just development team agility In Agile IT Organization Design IT management consultant and ThoughtWorks veteran Sriram Narayan shows how to infuse agility throughout your organization Drawing on more than fifteen years experience working with enterprise clients in IT intensive industries he introduces an agile approach to Business IT Effectiveness that is as practical as it is valuable The author shows how structural political operational and cultural facets of organization design influence overall IT agility and how you can promote better collaboration across diverse functions from sales and marketing to product development and engineering to IT operations Through real examples he helps you evaluate and improve organization designs that enhance autonomy mastery and purpose the key ingredients for a highly motivated workforce You ll find close range coverage of team design accountability alignment project finance tooling metrics organizational norms communication and culture For each you ll gain a deeper understanding of where your organization stands and clear direction for making improvements Ready to optimize the performance of your IT organization or digital business Here are practical solutions for the long term and for right now Govern for value over predictability Organize for responsiveness not lowest cost Clarify accountability for outcomes and for decisions along the way Strengthen the alignment of autonomous teams Move beyond project teams to capability teams Break down tool induced silos Choose financial practices that are free of harmful side effects Create and retain great teams despite today s talent crunch Reform metrics to promote not prevent agility Evolve culture through improvements to structure practices and leadership and careful deliberate interventions Innovative and Agile Contracting for Digital Transformation and Industry 4.0 Shalan, Mohammad Ali, Algarni, Mohammed Ayedh, 2020-12-18 Digital transformation is reshaping the business arena as new successful digital business models are increasing agility and presenting better ways to handle business than the traditional alternatives Industry 4 0 affects everything in our daily lives and is blurring the line between the physical the biological and the digital This created an environment where technology and humans are so closely integrated that it is impacting every activity within the organizations Specifically contracting processes and procedures are challenged to align with the new business dynamics as traditional contracts are no longer fitting today s agile and continuously changing environments Businesses are required to facilitate faster more secure soft and real time transactions while protecting stakeholders rights and obligations This includes agile contracts which are dynamically handling scope changes smart contracts that can automate rule based functions friction less contracts that can facilitate different activities and opportunity contracts that looks toward the future Innovative and Agile Contracting for Digital Transformation and Industry 4 0 analyzes the consequences benefits and possible scenarios of contract transformation under the pressure of new technologies and business dynamics in modern times The chapters cover the problems issues complications strategies governance and risks

related to the development and enforcement of digital transformation contracting practices While highlighting topics in the area of digital transformation and contracting such as artificial intelligence digital business emerging technologies and blockchain this book is ideally intended for business engineering and technology practitioners and policy makers along with practitioners stakeholders researchers academicians and students interested in understanding the scope complexity and importance of innovative contracts and agile contracting Design, User Experience, and Usability: Design Thinking and Methods Aaron Marcus, 2016-07-04 The three volume set LNCS 9746 9747 and 9748 constitutes the proceedings of the 5th International Conference on Design User Experience and Usability DUXU 2016 held as part of the 18th International Conference on Human Computer Interaction HCII 2016 in Toronto Canada in July 2016 jointly with 13 other thematically similar conferences The total of 1287 papers presented at the HCII 2016 conferences were carefully reviewed and selected from 4354 submissions These papers address the latest research and development efforts and highlight the human aspects of design and use of computing systems The papers accepted for presentation thoroughly cover the entire field of Human Computer Interaction addressing major advances in knowledge and effective use of computers in a variety of application areas The total of 157 contributions included in the DUXU proceedings were carefully reviewed and selected for inclusion in this three volume set The 49 papers included in this volume are organized in topical sections on design thinking user experience design methods and tools usability and user experience evaluation methods and tools **Transformation** Shailesh Kumar Shivakumar, 2023-12-06 Elements of Digital Transformation is a practitioner s guide to the digital transformation process It is also a guide for managers in today s organizations that are accelerating digital transformation to modernize core technology capabilities and processes The book discusses such key components of digital transformation as processes principles and proven methods It also covers such novel concepts in digital transformation as the first time right framework incident management transformation digital factory cloud migration API first approach and legacy modernization Other highlights of the book include A cloud migration framework along with a cloud migration methodology rollout strategy and migration principles Principles and approaches for legacy modernization and process modernization Smart ticket management smart problem management proactive maintenance and ticket avoidance architecture The novel digital factory approach to automate the software process Detailed case studies a sample digital transformation exercise and a consulting exercise for digital transformation provide readers with real world digital transformation scenarios and best practices The book also discusses DevOps automation and agile delivery models that help in digital transformation

Analysis and Design of Next-Generation Software Architectures Arthur M. Langer, 2025-05-15 The 2nd edition will add a major chapter on Generative AI in Software Architecture This chapter will provide a comprehensive background in generative models its impact on software design evolution of new analysis methodologies and the overall impact of the Systems Development Life Cycle SDLC The new edition will also have new sections relating to Generative AI in Cybersecurity

analysis and design including proactive threat detection ethical issues regarding privacy and generative AI workflows Charlotte AI Other updates include Legacy System interfaces with Generative AI new impacts on project management and Platform design architecture The 2nd edition will have a number of editing changes and corrections as well as about 30 pages net of some eliminations of outdated content Team Topologies, 2nd Edition Matthew Skelton, Manuel Pais.2025-09-23 The 2nd Edition of the widely successful Team Topologies now updated with new case studies and a new foreword and afterword from the authors Empowered teams augmented by technology are essential for any organization to deliver value continuously and sustainably But how do you build the best team organization for your specific goals culture and needs Team Topologies offers a practical adaptive approach for organizational design and team interactions based on a toolkit that includes empowered teams keen awareness of value streams and information flow the need for decoupling for speed team cognitive load as a key design factor shared language four fundamental team types and three team interaction patterns This proven approach treats teams as the fundamental means of delivery where team structures and communication pathways evolve with technological and organizational maturity In this updated second edition business consultants Matthew Skelton and Manuel Pais enhance their original work with new case studies from multiple industries around the world demonstrating how diverse organizations have successfully implemented these principles and patterns A new foreword from the authors reflects on the global impact and evolution of Team Topologies since its initial publication and hints at what might be next At the heart of the Team Topologies approach remains a dual focus on fast flow avoiding handoffs and other obstacles to the flow of value and a deep understanding of team cognitive load the mental effort required for teams to manage their work effectively By proactively assessing and managing cognitive load in teams organizations can increase customer focus prevent burnout improve delivery capabilities drastically increase staff engagement and enable teams to operate at their best This second edition shares secrets of successful organizational patterns and dynamic team interactions helping readers choose and evolve the right team patterns for their organization ensuring healthy services and optimized value streams Whether you re discovering Team Topologies for the first time or seeking to deepen your existing implementation this comprehensive guide provides the knowledge and tools needed to turn inter team problems into valuable signals for a self steering organization Team Topologies remains a major step forward in organizational design for IT and knowledge work presenting a well defined way for teams to interact and interrelate that helps make the resulting value delivery architecture clearer and more sustainable Mastering API Architecture James Gough, Daniel Bryant, Matthew Auburn, 2021-03-19 Most organizations with a web presence build and operate APIs the doorway for customers to interact with the company's services Designing building and managing these critical programs affect everyone in the organization from engineers and product owners to C suite executives But the real challenge for developers and solution architects is creating an API platform from the ground up With this practical book you ll learn strategies for building and testing REST

APIs that use API gateways to combine offerings at the microservice level Authors James Gough Daniel Bryant and Matthew Auburn demonstrate how simple additions to this infrastructure can help engineers and organizations migrate to the cloud and open the opportunity to connect internal services using technologies like a service mesh Learn API fundamentals and architectural patterns for building an API platform Use practical examples to understand how to design build and test API based systems Deploy operate and configure key components of an API platform Use API gateways and service meshes appropriately based on case studies Understand core security and common vulnerabilities in API architecture Secure data and APIs using threat modeling and technologies like OAuth2 and TLS Learn how to evolve existing systems toward API and cloud based architectures **Information Technology and Organizational Learning Arthur M. Langer, 2023-11-16** Because digital and information technology IT has become a more significant part of strategic advantage and workplace operations information systems personnel have become key to the success of corporate enterprises particularly with the pursuit of becoming more digital This book focuses on the vital role that technology must play in the course of organizational development and learning and on the growing need to integrate technology particularly digital technology fully into the culture of all organizations Fundamentally this fourth edition takes an even stronger position than the previous editions that organizational learning is crucial to the success of what has been coined digital transformation Companies are struggling to understand what it means to be digital Their technology personnel go far beyond the traditional IT staff into areas such as artificial intelligence AI machine learning ML and natural language processing NL These three functions now fall under the auspices of data science which is now at the center of allowing companies to become more data dominant as is necessary for survival While traditional IT personnel have long been criticized for their inability to function as part of the business they are now vital to assist in the leadership of digital transformation It could be a costly error to underestimate the technical skills needed by IT staff to ensure successful digital transformation In fact subsequent chapters will highlight the technical challenges needed to build new architectures based on 5G blockchain cloud computing and eventually quantum processing The challenge then is to integrate business and technical IT staff via cultural assimilation and to strategically integrate advanced computing architectures This fourth edition includes new topics such as the future of work that addresses the challenges of assimilating multiple generations of employees and how to establish working cultures that are more resilient Portfolio Management Carl Marnewick, John and adaptive and can be configured as a platform driven by data assets Wyzalek, 2023-06-21 Portfolio management is becoming the must have for organizations to prosper and survive in this decade and beyond No longer can the organizational focus be one of following best and repeatable practices as resource limitations mean only those programs projects and operational work that add business value can and should be pursued Executives are focusing on strategic ability and managing complexity which can only be done through a disciplined portfolio process in ensuring the best mix of programs projects and operational work is under way In turn the portfolio is constantly in flux as

difficult decisions are made if a project for example is no longer contributing to business value and providing benefits and should be terminated to reallocate resources to one of higher priority Commitment to this difficult approach is necessary at all levels and communication is required so everyone knows how their work contributes to the organization s strategic goals and objectives Portfolio Management Delivering on Strategy Second Edition focuses on the benefits of portfolio management to the organization Its goal is to provide senior executives a view on how portfolio management can deliver organizational strategy The emphasis is on the specific aspects within the portfolio management discipline and how each aspect should be managed from a business perspective and not necessarily from a portfolio management perspective Highlights of the book include Agile portfolio management Delivering organizational value Portfolio management and uncertainty Portfolio governance Marketing a portfolio Portfolio management success Starting with a review of the project portfolio concept and its development this book is a reference for executives and practitioners in the field as well as a students and researchers studying portfolio management Global Lean for Higher Education Stephen Yorkstone, 2019-07-16 Higher education HE is amongst the hardest sectors in which to apply lean Universities resist change their organizational cultures being far from the manufacturing environment where lean was born The way HE organizations are structured funded and function globally is idiosyncratic one size is unlikely to fit all However the sector is also dynamic and a mature understanding of lean as a philosophy led by principles suggests there are many ways HE could grow through lean This collection of work reflects the state of the art in the global practical application of lean for higher education It aims to demonstrate the diverse applications of lean in universities inspiring others to deeply engage with lean thinking in their own unique context and to drive successful sustainable lean work Contributors are both well known experts in lean HE and up and coming practitioners Authors live globally in countries such as Australia Canada Malaysia Poland the UK and the USA They represent higher education environments from applied teaching institutions to research focused universities from 50 years old to more than 800 years old The collection focuses on lean applied across universities as a whole often addressing the administrative support or professional services side of how these institutions work The application of lean is not limited purely to the administration of such organizations but is applied to the primary purpose of universities teaching and research This volume is not focused on lean theory Instead it discusses how HE institutions have taken lean forward and the lessons learned that others can share and learn from It is composed of six sections Starting out People Projects Technology Sustaining Lean and Culture The rich and wide perspectives in this book will enable the reader to understand the many ways that lean thinking is applied in higher education globally More importantly this book will help the reader better understand and apply lean in the context of their own work

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