The Pragmatic Programmers

Behind Closed Doors



Johanna Rothman Esther Derby

JR Anderson

Behind Closed Doors Johanna Rothman, Esther Derby, 2005-09-19 Great management is difficult to see as it occurs It s possible to see the results of great management but it s not easy to see how managers achieve those results Great management happens in one on one meetings and with other managers all in private It's hard to learn management by example when you can t see it You can learn to be a better manager even a great manager with this guide You ll follow along as Sam a manager just brought on board learns the ropes and deals with his new team over the course of his first eight weeks on the job From scheduling and managing resources to helping team members grow and prosper you ll be there as Sam makes it happen You ll find powerful tips covering Delegating effectively Using feedback and goal setting Developing influence Handling one on one meetings Coaching and mentoring Deciding what work to do and what not to do and more Full of tips and practical advice on the most important aspects of management this is one of those books that can make a lasting andimmediate impact on your career Agile Testing Lisa Crispin, Janet Gregory, 2009 Testing is a key component of agile development The widespread adoption of agile methods has brought the need for effective testing into the limelight and agile projects have transformed the role of testers Much of a tester's function however remains largely misunderstood What is the true role of a tester Do agile teams actually need members with QA backgrounds What does it really mean to be an agile tester Two of the industry's most experienced agile testing practitioners and consultants Lisa Crispin and Janet Gregory have teamed up to bring you the definitive answers to these questions and many others In Agile Testing Crispin and Gregory define agile testing and illustrate the tester's role with examples from real agile teams. They teach you how to use the agile testing quadrants to identify what testing is needed who should do it and what tools might help The book chronicles an agile software development iteration from the viewpoint of a tester and explains the seven key success factors of agile testing Readers will come away from this book understanding How to get testers engaged in agile development Where testers and QA managers fit on an agile team What to look for when hiring an agile tester How to transition from a traditional cycle to agile development How to complete testing activities in short iterations How to use tests to successfully guide development How to overcome barriers to test automation This book is a must for agile testers agile teams their managers and their Manage It! Johanna Rothman, 2007 Provides advice for managing a software design project covering such customers topics as planning and using life cycles scheduling creating a project team managing meetings integrating testing and completing a project Practical Ways to Lead & Serve (Manage) Others Johanna Rothman, 2020-12-23 You can excel at managing people when you lead and serve them You might have only seen managers try to direct and control others You might think you can t possibly lead and serve others Especially not with all the pressure you feel You can Great managers create an environment where people can do their best work These excellent managers lead and serve others not control or direct them Based on research and backed up by personal stories this book will show you how modern managers lead and

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