← BEC Study Guide

Study Guide - BEC

B1 – Corporate Governance and Financial Risk Management

M1: Internal Control Frameworks

- Committee of Sponsoring Organizations (COSO)
 - o Independent private sector initiative
 - o Established in mid-80s to study factors that lead to fraudulent financial reporting
 - o Sponsoring organizations:
 - American Accounting Association (AAA)
 - American Institute of Certified Public Accountants (AICPA)
 - Financial Executives Institute (FEI)
 - Institute of Internal Auditors (IIA)
 - Institute of Management Accountants (IMA)
- Framework provides confidence to external stakeholders that the organization has a system of internal control in place that's conducive to achieving its objectives
- Internal control objectives (ORC)
 - o Operating: effectiveness/efficiency of operations, financial/operational performance goals, safeguarding assets
 - o Reporting: reliability, timeliness, & transparency of financial/non-financial reporting
 - o Compliance: adhering to all applicable laws/regulations
- COSO cube -> 3 layers: objectives (ORC), internal control components (CRIME), and organizational structure (EDOF)



- Organizational structure components ("Engineers Destroyed Obsessed Feminists")
 - o E Entity level
 - o D Division
 - O Operating unit.
 - o F Function
- Components of internal control (CRIME)
 - Control Environment (EBOCA): processes that provide foundation for entity to establish internal controls
 Commitment to Ethics and integrity
 - Tone at the top, standards of conduct, adherence to those standards, and addressing deviations
 - Board independence & oversight.
 - Establishing oversight responsibilities, providing oversight for system of internal control
 - Organizational structure
 - Establishing reporting lines, defining & assigning responsibilities appropriate to organization's objectives

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