# Agile Project Management

Jim Highsmith

The Agile Software Development Series Cockburn - Highsmith Series Editors





Creating Innovative Products





# **Agile Project Management Creating Innovative Products Jim Highsmith**

Robert K. Wysocki

#### **Agile Project Management Creating Innovative Products Jim Highsmith:**

**Agile Project Management** Jim Highsmith, 2009-07-10 Best practices for managing projects in agile environments now updated with new techniques for larger projects Today the pace of project management moves faster Project management needs to become more flexible and far more responsive to customers Using Agile Project Management APM project managers can achieve all these goals without compromising value quality or business discipline In Agile Project Management Second Edition renowned agile pioneer Jim Highsmith thoroughly updates his classic guide to APM extending and refining it to support even the largest projects and organizations Writing for project leaders managers and executives at all levels Highsmith integrates the best project management product management and software development practices into an overall framework designed to support unprecedented speed and mobility The many topics added in this new edition include incorporating agile values scaling agile projects release planning portfolio governance and enhancing organizational agility Project and business leaders will especially appreciate Highsmith's new coverage of promoting agility through performance measurements based on value quality and constraints This edition's coverage includes Understanding the agile revolution's impact on product development Recognizing when agile methods will work in project management and when they won t Setting realistic business objectives for Agile Project Management Promoting agile values and principles across the organization Utilizing a proven Agile Enterprise Framework that encompasses governance project and iteration management and technical practices Optimizing all five stages of the agile project Envision Speculate Explore Adapt and Close Organizational and product related processes for scaling agile to the largest projects and teams Agile project governance solutions for executives and management The Agile Triangle measuring performance in ways that encourage agility instead of discouraging it The changing role of the agile project leader Agile Project Management Jim Highsmith, 2004-04-06 Please note there is now a second edition of this book available with the ISBN of 0321658396 Jim Highsmith is one of a few modern writers who are helping us understand the new nature of work in the knowledge economy Rob Austin Assistant Professor Harvard Business School This is the project management book we ve all been waiting for the book that effectively combines Agile methods and rigorous project management Not only does this book help us make sense of project management in this current world of iterative incremental Agile methods but it s an all around good read Lynne Ellen Sr VP CIO DTE Energy Finally a book that reconciles the passion of the Agile Software movement with the needed disciplines of project management Jim's book has provided a service to all of us Neville R oy Singham CEO ThoughtWorks Inc The world of product development is becoming more dynamic and uncertain Many managers cope by reinforcing processes adding documentation or further honing costs This isn t working Highsmith brilliantly guides us into an alternative that fits the times Preston G Smith principal New Product Dynamics coauthor Developing Products in Half the Time One of the field's leading experts brings together all the knowledge and resources you need to use APM in your next project Jim Highsmith shows why

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phase APM framework then presents specific proven tools for every project participant Coverage includes Six principles of Making Sense of Agile Project Management Charles G. Cobb, 2011-02-08 Making Sense of Agile Agile Project Mana Project Management Business Economics Project Management The essential primer to successfully implementing agile project management into an overall business strategy For a project to be truly successful its management strategy must be flexible enough to adapt to dynamic and rapidly evolving business needs Making Sense of Agile Project Management helps project managers think outside the box by presenting a deep exploration of agile principles methodologies and practices Straying from traditional bureaucratic procedures that are rigidly defined this book espouses a heavy reliance on the training and skill of collaborative cross functional teams to adapt the methodology to the problem that they are attempting to solve rather than force fitting a project to a particular methodology Making Sense of Agile Project Management Focuses on how agile project management fits with other more traditional project management models to provide a more effective strategy Includes many cases taken from real world companies illustrating good and bad agile implementation Provides coverage that is balanced and objective with discussion of both agile and non agile methodologies Making Sense of Agile Project Management employs a straightforward approach that enables project managers to grasp concepts quickly and develop adaptable management tools for creating a vibrant and fluid business environment By utilizing the principles laid out in this book business managers and leaders will strengthen their ability to meet the risks and complexities of any individual project and better understand how to blend the appropriate balance of control and agility into an overall business strategy West to Agile Jim Highsmith, 2023-05-17 Wild West to Agile The evolution and revolution of software development drawn from personal experience from the Apollo moon mission to digital transformations In 2023 technology is your business no matter what your business But how did we get here and how could a historical perspective prepare us for the future Jim Highsmith tackles the evolution and revolution of software development embellishes them with personal experiences from the Apollo moon mission to modern digital transformations and introduces the adventurous pioneers from structured era developer Ken Orr to Agile methodologist Kent Beck who strived to make the world a better place by building better software Jim s six decade career has encompassed the Wild West 1966 1979 to Structured Methods and Monumental Methodologies 1980s to the Roots of Agile 1990s to the present Agile Era 2001 present In each era he explores the evolution of software development methods methodologies and mindsets Whether you are from the 1970 1980 s generation looking for an I was there too moment a newer generation interested in the evolution of software development the Agile generation interested in how Agile methodologies were born and evolved or have a general interest in information technology Wild West to Agile has something for you Jim Highsmith is the Forrest Gump of software development What made the 1994 movie so entertaining was how frequently Forrest found himself in the right spot as history was being made Unlike Forrest though Jim's actions influenced that history Mike Cohn cofounder of the Agile Alliance and the Scrum Alliance author of Succeeding with Agile If

you want to understand the shape of software development today this is the book for you If you want to understand how to navigate a turbulent career with grace author Extreme Programming Explained This entire journey beginning with the Wild West era of software development through the Agile Era to today's Digital Transformation era is entirely empowered by people Thank you Jim for sharing these beautiful stories and honoring the people that were a part of this amazing journey Heidi J Musser Vice President and CIO USAA retired I ve always felt that understanding history is important because it s hard to understand where we are unless you understand the path that we took to get here Jim's memoir is an entertaining and astute odyssey through this history Martin Fowler Chief Scientist Thoughtworks **Effective Project Management** Robert K. Wysocki, 2011-09-26 Expert guidance on ensuring project success the latest edition Many projects fail to deliver on time and within budget and often poor project management is to blame If you re a project manager the newest edition of this expert and top selling book will help you avoid the pitfalls and manage projects successfully Covering the major project management techniques including Traditional Linear and Incremental Agile Iterative and Adaptive and Extreme this book lays out a comprehensive overview of all of the best of breed project management approaches and tools today You ll learn how to use these approaches effectively to achieve better outcomes Fresh topics in this new edition include critical chain project management using the Requirements Management Lifecycle as a key driver career and professional development for project managers and more This book is packed with step by step instruction and practical case studies and a companion web site offers additional exercises and solutions Gives new or veteran project managers a comprehensive overview of the best of breed project management approaches and tools today Shows readers through step by step instruction and practical case studies how to use these tools effectively Updated new edition adds new material on career and professional development for project managers critical chain project management and more If you re seeking to improve your professional project management skills the latest edition of this popular successful and in depth book is the place to start Visit http wysockiepm com for support materials and to connect with the author **Leading Agile Teams** Doug Rose, 2015-10-01 Leading Agile Teams is a practical and engaging guide to help your organization embrace a more agile mindset Most organizations work in large groups when trying to find solutions for big problems Agile teams are different They get more done by having a small self organized team focus on the highest priority items Each big problem is broken down and solved by a small stable group of dedicated professionals This book will give you the knowledge and tools you need to create and sustain strong agile teams It is written for the developers project managers product owners and ScrumMasters who do most of the legwork in getting The Business Analyst / Project Manager Robert K. Wysocki, 2010-08-20 A breakthrough game plan agile up and running illustrating the need for better collaboration between Project Managers and Business Analysts In The Business Analyst Project Manager author Robert Wysocki draws on his forty five years of professional experience as a PM BA to shed light on the similarities and differences of the roles and responsibilities of these two positions the need for greater collaboration and

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