



AGILE *Almanac*

BOOK 1: SINGLE-TEAM
PROJECTS & EXAM PREP

A FIELD GUIDE FOR EVERYONE USING AGILE TO IMPROVE PROJECT RESULTS

JOHN STENBECK, PMP, PMI-ACP, CSM, CSP

The Agile Almanac also includes:

- **BOOK 2:** Programs with Multi- and Virtual-Team Environments and
- **BOOK 3:** Portfolios and Enterprise Scaling

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Traditional, Agile, Hybrid

Agile Almanac Book Single Team Projects

John G. Stenbeck, Lauren E. Mix



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Human-Centered Agile Joe Montalbano, Brad Lehman, 2023-08-23 This book is a guide on how to apply Human Centered Design HCD practices to an Agile product development model that is used widely throughout industry and government where it is applied primarily to software and technology development efforts This has been an ongoing industry challenge due to the fact that HCD prioritizes time spent understanding the problems to be solved time spent in the problem space while Agile prioritizes a fast hypothesize and deliver model time spent in the solution space Organizations that attempt an Agile transformation abandon it either because it was too difficult or because it did not deliver the hoped for results At the same time efforts to improve the design and experience of their products using Human Centered Design have a tendency to fall short because it can be difficult to see the ROI of design efforts even while companies like McKinsey document design driven successes What's more a company that successfully adopts Agile often seems to have an even harder time implementing HCD and vice versa This is particularly disappointing since Agile and HCD should be mutually supportive In practice Agile teams often bypass HCD efforts in favor of finishing their goals and thinking they are doing well only to have their work product fail to meet the actual end user's needs At first the team will become indignant We followed the expert guidance of our Product Owner the Voice of the Customer they will say followed by but it met all of the Acceptance Criteria they should love it It's a failure of Agile that this type of sub optimal delivery happens so regularly and predictably The fact that team responses can be so accurately predicted in advance by those who've seen this movie many times before point to a process failure or inefficiency that is widespread and desperately needs to be addressed Alternatively teams will invest too heavily in up front discovery efforts that slow down delivery to an unacceptable point often while also failing to capture research based findings in a way that matures the overall strategic product or portfolio understanding The cost of misfiring goes far beyond a bad delivery or an angry customer Decreased team morale drives poorer future performance cost turnover if left unchecked more cost and non productive blame sessions that lead to degraded faith in the Agile product development model itself This book identifies solutions based on successful methods of integrating HCD practices by phase into an ongoing agile delivery model from the discovery through implementation and evaluation including key success factors for an HCD Agile engagement approach critical points of delivery and strategies for integrating HCD into teams based on the existing design maturity of an organization or product team Enterprise Agility in Healthcare John G. Stenbeck, Lauren E. Mix, 2018-10-29 Enterprise Agility in Healthcare explains why agility is vital to organizational survival It details the critical

variables that only executive leaders can address in a way that ensures success. It uses the experiences of two major healthcare organizations in order to frame the situational context surrounding the variables and then explains why and how the leaders in those organizations made choices that proved to be extraordinarily successful in the real world. The common challenge shared by healthcare, aerospace, and information-centric industries of every type is the extraordinary complexity and uncertainty driven by the enormous number of individual yet codependent factors, whether in humans and their cellular functioning or vehicles and the interaction of materials and environment, requiring leaders and decision makers at every level to connect, interact, and synthesize vital, fluctuating data typically via technology-intermediated network structures with varying content and scale. The networks may be obvious like the organizational structure, while others are more abstract or virtual like social networks and ecosystems. Despite healthcare's amazing success in improving the quality and average lifespan of human beings, the maximum lifespan remains unchanged at no more than 125 years. Very few healthcare organizations live for much longer, with most disappearing before reaching one-third of that lifespan. How systems, people, and culture respond as organizational size changes is a challenge and also an opportunity in scaling for any information-centric industry. This book will use the actual real-world experiences of two very successful healthcare organizations to provide specific, actionable insights into the principles and practices that provoke success. Because scaling plays a determinative role in the successful design of everything from airplanes to skyscrapers, its impact on how effective and efficient an organization is remains a continuous challenge. Perhaps understanding scaling is of greater urgency due to the increasingly large and complex structures required for companies, institutions, and governments to continuously evolve the complex adaptive systems they have become. This book focuses on organizational expansion in healthcare. By examining two organizations with similar yet very different growth experiences, this book demonstrates very successful, very real outcomes while offering key insights into the principles and practices that drove them.

[Agile Almanac](#) Joe Montalbano, Mark Phillip, Douglas P. Martin, 2017-10. Additional co-authors of The Agile Almanac Book 2 include Steven M. McGee and Rick A. Morris. It has been reviewed by Jeff Sutherland, Scott Ambler, Bas Vodde, and Dean Leffingwell's co-founder Drew Jemilo and Inbar Oren. They were generous beyond all expectations, helping us get the chapter on their approaches accurate and concise so you can quickly discern which one is the best fit for your needs. We couldn't be more thankful and indebted. This book is a Rosetta stone for serious Agile practitioners, covering ALL of the Scaled Agile Big 8 approaches in one place, with unique side-by-side coverage of Scrum of Scrums, SoS, Scaled Agile Framework, SAFe, R, Disciplined Agile, DA, Large Scale Scrum, LeSS, Kanban, DevOps. The Agile content in the Project Management Institute A Guide to the Project Management Body of Knowledge (PMBOK® Guide), Sixth Edition, Project Management Institute, Inc. 2017, and the Agile Integration Framework (AIF) Book 2 shows YOU how to speak convincingly to key stakeholders and unlock important customer loyalty with carefully explained content refined by months of collaboration between the 12 co-authors. Book 2 serves the global community, delivering

Programs and uber large projects in an immense number of industries and institutions Our experience has convinced us that Agile can and must be scaled as an extension of Lean Principles using integrative thinking This book dramatically increases YOUR scaled Agile expertise and moves you from playing checkers to playing chess The Agile Almanac book series allows Practitioners and Organizations to select precisely the content they need and zero in on the best way to apply it in the context of their environments It is committed to your success

Introduction to Software Engineering Ronald J. Leach, 2018-09-03 Practical Guidance on the Efficient Development of High Quality Software Introduction to Software Engineering Second Edition equips students with the fundamentals to prepare them for satisfying careers as software engineers regardless of future changes in the field even if the changes are unpredictable or disruptive in nature Retaining the same organization as its predecessor this second edition adds considerable material on open source and agile development models The text helps students understand software development techniques and processes at a reasonably sophisticated level Students acquire practical experience through team software projects Throughout much of the book a relatively large project is used to teach about the requirements design and coding of software In addition a continuing case study of an agile software development project offers a complete picture of how a successful agile project can work The book covers each major phase of the software development life cycle from developing software requirements to software maintenance It also discusses project management and explains how to read software engineering literature Three appendices describe software patents command line arguments and flowcharts

American Library Annual and Book Trade Almanac Wyllis Eaton Wright, 1984

Leadership Team Coaching Peter Hawkins, 2021-06-03 FINALIST Goody Business Book Awards Leadership Team Building Organizations are most effective when the teams responsible for their success work together collectively and in a dynamic relationship with the rest of the company For those involved in developing leadership teams understanding coaching practices and techniques is essential for enabling the best performance Leadership Team Coaching provides a comprehensive roadmap for team coaching explaining all the key elements alongside practical tools and techniques for developing international and virtual teams executive and non executive boards and project and account teams in all types of organizations Featuring case studies and insights from organizations including Deloitte and General Electric GE it also contains guidance on choosing the best team coach creating a team based culture and common pitfalls to avoid This fully updated fourth edition of Leadership Team Coaching contains new material on agile teaming using digital team coaching apps and AI and training team leaders to coach their own team It remains an indispensable resource for coaches and senior leaders as well as for those studying coaching as part of a degree or coaching qualification

VOKS Illustrated Almanac, 1933

Patterns for Effective Use Cases Steve Adolph, Paul Bramble, 2003 Simple elegant and proven solutions to the specific problems of writing use cases on real projects this workbook has 36 specific guidelines that readers can use to measure the quality of their use cases This is the first book to specifically address use cases with the proven and popular

development concept of patterns

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